

2020-21
Superintendent's
Comprehensive Budget



Dr. Rick Maxey
Superintendent of Schools

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Overview of Comprehensive Budget

Summary of the 2020-21 Proposed Budget

The 2020-21 comprehensive budget as proposed by the administration represents months of involvement by various stakeholders. This budget incorporates the parameters established by the Board of Education for the 2020-21 fiscal year:

- ✚ The District will comply with all applicable State and/or Federal laws and regulations.
- ✚ Resources will support the District's vision to be a premier world-class school system in which every student acquires an excellent education.
- ✚ The District will provide the curriculum programs and instructional support which have been proven to be effective for students.
- ✚ The District must provide the instructional support essential to meet the State and Local accountability goals.
- ✚ The District must provide resources for unfunded mandates.
- ✚ The support services and operational aspects of the District will be maintained such that the essential services provided to students and staff will be continued.
- ✚ The District will identify funding sources for new programs and/or initiatives.
- ✚ The District will identify initiatives that may be postponed or reduced to lessen the impact of future potential State budget reductions.

The District expects to serve approximately 841 new students when school begins in August. Funding is included in the budget to accommodate the instructional needs of these students as well as to provide services to newly identified special needs, gifted, and non-English speaking students.

The District will incur additional operating expenses for the 2020-21 fiscal year. These include increases in group health insurance and other fixed costs.

Although there is always a great deal of uncertainty regarding State funding, the impact of the COVID-19 pandemic has delayed the passage of the 2020-21 State budget until the fall of 2020. Included in the continuing resolution (H.3411), that passed on May 12, 2020, was language that froze the teacher salary schedule, suspended STEP increases until the 2020-21 State budget is enacted and suspended the 1% increase in the employer contribution rate for retirement.

In addition, there was much discussion regarding education reform within the two legislative bodies. The “South Carolina Career Opportunity and Access for All Act” addresses a variety of topics that include college and career readiness, school district consolidation, teacher pay and retention, state testing, and increased accountability. The bill is currently residing in the House Committee on Education and Public Works and is expected to be readdressed during the 2020-21 legislative session.

Due to the non-passage of the 2020-21 State budget, all State revenue projections incorporated in this document are based on the current 2019-20 allocations. Property tax revenues have seen a modest increase for the past several years. In conversation with the county, they are anticipating a 3.25% growth rate for real property in 2020-21 but are also factoring a 2.31% delay in collections. The estimates for ad valorem taxes in this document also incorporate these variables.

ACT 388 limits millage increases to the percent of growth in CPI and the population growth of the County. Based on information received from the South Carolina Revenue and Fiscal Affairs Office, the CPI increased 1.81% and the population increase for the County is 2.90%. Under this statute, the District cannot exceed a 4.71% or 5.5 mill increase for operations.

The proposed 2020-21 General Fund budget indicates the utilization of \$11 million of the unassigned fund balance. The projected fund balance at June 30, 2020, for the General Fund is expected to be \$118 million. This amount maintains the Board established minimum of 15% and provides adequate reserves for 2020-21.

This budget allows the District to continue the significant progress in academic achievement and addresses the instructional and operational needs of serving a growing student population.



Budget Facts

Comparing Last Year with This Year

Expenditures	<u>2019-20</u>	<u>2020-21</u>	<u>Change</u>
General Fund	\$449,169,361	\$460,596,649	\$11,427,288
Special Revenue Fund	36,140,029	38,819,168	2,679,139
Education Improvement Act Fund	30,535,281	30,275,610	(259,671)
Food Service Fund	22,684,795	22,431,672	(253,123)
Pupil Activity Fund	7,392,824	7,053,709	(339,115)
Total Operations	545,922,290	559,176,808	13,254,518
Debt Service Fund	91,543,321	93,199,871	1,656,550
School Building Fund	46,040,397	59,480,963	13,440,566
Total Capital	137,583,718	152,680,834	15,097,116
Comprehensive Budget (total)	\$683,506,008	\$711,587,642	\$28,351,634
Millage required for General Fund	118.1 mills	118.1 mills	No change
Millage required for Debt Service	10.0 mills	10.0 mills	No change
Total millage required	128.1 mills	128.1 mills	No change
Student enrollment	43,602*	44,443	841

*Actual 2019-20 45-day average daily membership for K-12

General Fund

For fiscal year 2020-21, the proposed budget for the General Fund of the School District is \$460,596,649. Approximately 49.3% of the revenue to support this fund is generated locally through property taxes, Medicaid reimbursements, and other local revenue. 47.4% of the revenue is generated from the State in the form of EFA payments, reimbursement for local property tax relief, and employer contributions for fringe benefits. The remaining 3.3% is generated from other financing sources in the form of EIA teacher salary supplements, transfers from other funds, and federal revenue in the form of JROTC reimbursement.

The expenditure side of this budget supports salaries and benefits for 3,644.5 professional positions and 1,736.5 classified positions. 86.1% of the entire operational budget is dedicated to employee compensation (salaries and benefits). The remaining 13.9% is committed to the purchase of supplies, materials, utilities, technology, the payment to public charter schools, and other operational expenditures.

The per pupil expenditure for Horry County Schools from the General Fund is approximately \$10,364, which is a slight increase over the 2019-20 amount of \$10,302. This budget will support the education of approximately 44,443 K-12 students.

Expenditure changes include:

End Result 2- Literacy and Numeracy. Each student will achieve mastery of established performance standards in Literacy and Numeracy.

- Staffing for 814 new students \$6,820,938

Operational Expectation OE-5 Financial Planning

- Increase in group health insurance \$1,375,744
- Salary/benefit adjustments from prior year (2,987,631)

Operational Expectation OE-7 Asset Protection

- 2.0 program specialists for school safety and security \$187,459
- 4.5 additional building services staff 176,111
- Increase in maintenance service contracts 91,500
- Increase district-wide building services supplies 168,000
- Classroom furniture for student growth 155,400
- Replacement of playground equipment 115,000
- Playground maintenance 111,000
- 2.0 principal specialists 330,000

Operational Expectation OE-10 Instructional Program

- Special education teacher, related service, and support staff positions \$1,245,582
- ESOL support (8.0 teachers) 678,604

- Cosmetology and esthetic support 35,000
- Band uniforms and travel 155,000

Other

- 4.0 RBHS lead counselors and 4.0 RBHS behavioral interventionists \$577,564
- Increase in property insurance 918,864
- Charter schools 590,622
- Increase in workers' compensation premium 582,335

Special Revenue Fund

For fiscal year 2020-21, the proposed budget for the Special Revenue Fund of the School District is \$38,819,168. Approximately 6.4% of the revenue to support this fund is generated locally through after school childcare programs. 7.9% of the revenue is generated from the State in the form of various initiatives including: EEDA career specialists, PEBA and student health and fitness. 85.4% of the revenue is generated from federal grants which provide funding in the form of Title I, IDEA (Individuals with Disabilities Education Act), improving teacher quality, and other various supplementary programs. The remaining .3% is generated from other financing sources in the form of transfers for athletic support and in-kind services.

The expenditure side of this budget supports salaries and benefits for 211.5 professional positions and 182.5 classified positions. 75% of the entire operational budget is dedicated to employee compensation (salaries and benefits). The remaining 25% is committed to the purchase of supplies, materials, technology, equipment, and the payment of indirect cost charges to the General Fund. Due to the nature of special revenue funds, expenditures must supplement NOT supplant the regular education program.

Expenditure changes include:

Operational Expectation OE-5 Financial Planning

- Increase in group health insurance \$182,695

Operational Expectation OE-10 Instructional Program

- Targeted assistance for students in identified socio/economic areas and/or geographic clusters \$462,585
- Targeted assistance for exceptional students 611,235
- Targeted assistance for ESOL students 314,334
- Student support and academic enrichment 996,012

Education Improvement Act Fund

For fiscal year 2020-21, the proposed budget for the Education Improvement Act Fund of the School District is \$30,275,610.

The expenditure side of this budget supports salaries and benefits for 86.5 professional positions and 35.5 classified positions. 38.2% of the entire operational budget is dedicated to employee compensation (salaries and benefits). An additional 42.1% is transferred to the General Fund as EIA teacher salary increase. The remaining 19.7% is committed to the purchase of supplies, materials, technology, and equipment. Due to the nature of these funds, each program has specific guidelines regarding allowable utilization.

Expenditure changes include:

Operational Expectation OE-5 Financial Planning

- Increase in group health insurance \$26,968

Operational Expectation OE-10 Instructional Program

- Targeted assistance for at-risk students (\$545,938)

Other

- Transfer to General Fund for teacher salary/fringe benefit increases \$185,240



Debt Service Fund

For fiscal year 2020-21, the proposed budget for the Debt Service Fund of the School District is \$93,199,871. Included in the total expenditures are transfers to the School Building Fund for direct payments for the existing *approved* Capital Improvement Projects, Classroom Technology, Devices and Hardware for the Personalized Digital Learning Initiative, and the Short-term Facilities Plan. The Debt Service Fund is established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

The following table shows the principal and interest payments for existing debt.

	Balance 6/30/20	Sept 2020 Payments	March 2021 Payments	Total FY 2021	Balance 6/30/21
\$43.33 Refunding 2010A	5,710,000				-
<i>Principal</i>		-	5,710,000	5,710,000	
<i>Interest</i>		142,750	142,750	285,500	
\$54.965 Refunding 2011A (Ref)	14,855,000				7,940,000
<i>Principal</i>		-	6,915,000	6,915,000	
<i>Interest</i>		371,375	371,375	742,750	
\$59.455 Refunding 2012A (Ref 2005A)	39,860,000				36,550,000
<i>Principal</i>		-	3,310,000	3,310,000	
<i>Interest</i>		818,163	818,163	1,636,326	
\$110.81 Refunding 2015A (Ref 2006A)	108,535,000				108,005,000
<i>Principal</i>		-	530,000	530,000	
<i>Interest</i>		2,274,613	2,274,613	4,549,226	
\$32.97 Refunding 2015B (Ref 2007AB)	21,675,000				17,505,000
<i>Principal</i>		-	4,170,000	4,170,000	
<i>Interest</i>		497,225	497,225	994,450	
\$125 Million 2016A (8%)	93,630,000				76,730,000
<i>Principal</i>		-	16,900,000	16,900,000	
<i>Interest</i>		2,340,750	2,340,750	4,681,500	
\$72.78 Million 2016B (SOB)	54,515,000				44,675,000
<i>Principal</i>		-	9,840,000	9,840,000	
<i>Interest</i>		1,362,875	1,362,875	2,725,750	
	338,780,000	7,807,751	55,182,751	62,990,502	291,405,000

* Blue type represents the bond issues and related debt service for the Short-term Facilities Plan



School Building Fund

For fiscal year 2020-21, the proposed budget for the School Building Fund of the School District is \$59,480,963. As projects in the School Building Fund may span multiple years, this budget reflects the projected expenditures for the 2020-21 year. The major initiatives include the major construction projects in the Short-term Facilities Plan and the continuation of various capital improvement and technology projects.

Operational Expectation OE-13 Facilities

SOAR Academy



Architect's Schematic Rendering

District Wide Athletic Improvements



Food Service Fund

The Food Service Budget is housed in a completely separate fund and is totally self-sufficient. Revenue is generated from charges for breakfasts and lunches along with federal reimbursement. For fiscal year 2020-21, the proposed budget for the Food Service Fund of the School District is \$22,431,672.

The expenditure side of this budget supports salaries and benefits for 3 professional positions and 324 classified positions. 53.4% of the entire operational budget is dedicated to employee compensation (salaries and benefits). The remaining 46.6% is committed to the purchase of supplies, food, and the payment of indirect cost charges to the General Fund. Continuing for 2020-21, the Food Service Fund will account for all fringe benefit costs with the General Fund providing funding for the excess cost.

Operational Expectation OE-5 Financial Planning

• Net increase of 2.5 cafeteria workers & change in employee hours	\$56,552
• Increase in group health insurance	56,655
• Decrease in technology and other purchased services	(316,653)
• Increase in food purchases and supplies	418,131
• Decrease in equipment purchases	(19,748)
• Decrease in indirect cost transfer to General Fund	(406,181)



Pupil Activity Fund

The Pupil Activity Fund Budget is a fiduciary fund which is an expendable trust fund used to account for assets held by the District in a trustee capacity. These funds generally belong to the individual schools or their student bodies and are not available for general use by the District. For fiscal year 2020-21, the proposed budget for the Pupil Activity Fund of the School District is \$7,053,709.



Revenue Changes 2020-2021

GENERAL FUND: \$18,949,355

Local Revenue: \$10,237,888

<p>Ad Valorem Taxes \$8,198,618</p>	<ul style="list-style-type: none"> • Includes current and delinquent taxes. Projected value of a mill for 2020-21 is \$1,688,764.
<p>Penalties on Taxes \$197,063</p>	<ul style="list-style-type: none"> • Based on 2019-20 projected revenue.
<p>Revenue in Lieu of Taxes \$2,344,039</p>	<ul style="list-style-type: none"> • Based on 2019-20 projected revenue. This is revenue received from the Multicounty Business Park Fee In lieu of Taxes and a distribution from the Myrtle Beach Airforce Base TIF.
<p>Interest on Investments \$584,942</p>	<ul style="list-style-type: none"> • Based upon current investments held by County Treasurer and projected interest earnings on overnight deposits.
<p>Medicaid Reimbursement (\$1,104,579)</p>	<ul style="list-style-type: none"> • Based on reimbursement billing for 2019-20. Program includes nursing, RBHS, and other billable services. Total Medicaid revenue reflects the gross reimbursement for billable services. The State recoups a 29.92% required match.
<p>Other Local Revenues \$17,805</p>	<ul style="list-style-type: none"> • Based on 2018-19 audited revenues.

Intergovernmental Revenue: (\$730)

<p>Payments From Other Gov Units (\$730)</p>	<ul style="list-style-type: none"> • Revenue received for services rendered to students from other school districts. Based on 2018-19 audited revenue.
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State Revenue: \$8,709,552

Restricted Grants \$295,316	<ul style="list-style-type: none">• Handicapped Transportation, Home Schooling, and School Bus Drivers Salary. Based upon actual 2018-19 revenue received and the current State allocation.
State Aid to Classrooms – Teacher Salary \$66,965	<ul style="list-style-type: none">• Based on current State allocation.
State Aid to Classrooms – Fringe Formulae \$1,313,058	<ul style="list-style-type: none">• Based on current State allocation.
Retiree Insurance \$1,241,467	<ul style="list-style-type: none">• Based on current State allocation.
State Aid to Classroom – EFA Formula \$4,017,171	<ul style="list-style-type: none">• Based on a 814 projected increase in student enrollment and the current base student cost of \$2,487.
Reimbursement for Local Property Tax Relief \$1,932,574	<ul style="list-style-type: none">• Beginning 2007-08, ACT 388 exempts 100% of the fair market value of owner-occupied real property from school operating taxes. The Act is comprised of three tiers. Tier I is the previous reimbursement for the first \$100,000 of appraised value of owner occupied real property. Tier II is the previous reimbursement on the first \$50,000 appraised value for taxpayers sixty-five and over, or those totally and permanently disabled or legally blind. This is also known as Homestead Exemption. Tier III is “final reimbursement” to fully fund the property tax relief for school operations on residential property. As 2007-08 was the base year, all future Tier III payments will be limited to the actual Tier III collections for 2007-08 plus a per pupil share of the growth in the fund. The growth in the reimbursement is limited to the CPI and State population growth.

<p>Other State Property Tax Revenue (\$122,083)</p>	<ul style="list-style-type: none"> • Reimbursement to school districts from the Department of Revenue and Taxation for the loss of school tax revenue as a result of tax exemptions from motor carriers. Based upon 2018-19 actual collections.
<p>Other State Revenue (\$34,916)</p>	<ul style="list-style-type: none"> • Based on 2018-19 audited revenue.

Federal Revenue: \$11,435

<p>Other Federal Revenue \$11,435</p>	<ul style="list-style-type: none"> • Reimbursement for ROTC salaries. Based on 2018-19 audited revenue.
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Other Financing Sources: (\$8,790)

<p>Transfers from Other Funds \$185,240</p>	<ul style="list-style-type: none"> • Based on current State allocations. Includes: EIA teacher’s salary increase and fringe transfer.
<p>Transfers/Indirect Cost (\$198,785)</p>	<ul style="list-style-type: none"> • Based on projected Food Service and other Federal program costs.
<p>Other Revenue \$4,755</p>	<ul style="list-style-type: none"> • Based on 2018-19 audited revenue.

SPECIAL REVENUE FUND: \$2,679,139
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Local Revenue \$123,755

<p>Other Local Revenues \$123,755</p>	<ul style="list-style-type: none"> • Includes revenue projections for after-school programs at twenty-four elementary schools.
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State Revenue: \$61,950

<p>Student Health & Fitness – Nurses \$55,862</p>	<p>Based on current State allocation.</p>
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Other State Revenues
\$6,088

- Includes First Steps, Student Health and Fitness, and Reimbursement for the Twelve-Month Agriculture Program.

Federal Revenue: \$2,492,984

Title I
\$462,585

- Based on the 2019-20 allocation and estimated carryover.

IDEA
\$611,235

- Based on the 2019-20 allocation and estimated carryover.

SSAE (Student Support and Academic Enrichment) Grant
\$996,012

- Estimated carryover from 2019-20.

Other Federal Revenues
\$423,152

- Includes IDEA Preschool, Vocational Aid, Title III-ESOL, Improving Teacher Quality, and Adult Education.

Other Financing Sources: \$450

Transfers from Other Funds
\$450

- Based on 2019-20 projected revenue.

EDUCATION IMPROVEMENT ACT FUND: (\$259,671)

State Revenue: (\$259,671)

At Risk Student Learning
(\$545,938)

- Based on the current State allocation plus \$1,695,331 projected carryover.

<p>Four-Year-Old Early Childhood \$196,191</p>	<ul style="list-style-type: none"> • Based on current State allocation.
<p>Career and Technology Education \$59,280</p>	<ul style="list-style-type: none"> • Based on current State allocation.
<p>National Board Certification (\$110,674)</p>	<ul style="list-style-type: none"> • Based on current National Board Certified Teachers. Horry County School District currently has 278 teachers with this designation & will have 258 in 2020-21.
<p>Adult Education (\$42,295)</p>	<ul style="list-style-type: none"> • Based on current State allocation.
<p>Teacher Salary Increase (\$67,259)</p>	<ul style="list-style-type: none"> • Based on current State allocation.
<p>School Employer's Contributions \$252,001</p>	<ul style="list-style-type: none"> • Based on current State allocation.
<p>Aid to Districts \$3,591</p>	<ul style="list-style-type: none"> • Based on current State allocation plus \$416,904 projected carryover.
<p>Other State Revenues (\$4,568)</p>	<ul style="list-style-type: none"> • Includes ADEPT, EIA Reading Coaches, Summer Reading Program, EEDA Supplies & Materials, and Teacher Supplies. Based on current State allocations.

DEBT SERVICE FUND: (\$2,691,709)

Local Revenue: (\$2,603,512)

<p>Ad Valorem Taxes \$1,422,361</p>	<ul style="list-style-type: none"> • Includes current and delinquent taxes. Projected value of a mill for 2020-21 is \$2,331,525.
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Penalties on Taxes (\$6,593)	<ul style="list-style-type: none"> • Based upon 2019-20 projected revenue.
Other Property Tax Revenue (\$4,665,922)	<ul style="list-style-type: none"> • Based upon projected 2020-21 receipts of the Education Capital Improvement Sales Tax.
Revenue in Lieu of Taxes \$226,324	<ul style="list-style-type: none"> • Based upon 2019-20 projected revenue.
Interest on Investments \$420,318	<ul style="list-style-type: none"> • Based upon current investments held by County Treasurer and projected interest earnings on overnight deposits.

State Revenue: (\$88,197)

Homestead Exemption \$20,806	<ul style="list-style-type: none"> • Reimbursement on the first \$50,000 assessed value for taxpayers sixty-five and over, or those totally and permanently disabled or legally blind. Based upon 2019-20 projected revenue.
Manufacturer's Depreciation Reimbursement (\$2,589)	<ul style="list-style-type: none"> • Reimbursement to school districts from the Department of Revenue and Taxation for the loss of school tax revenue as a result of tax exemptions for industries. Based upon 2019-20 projected revenue.
Other State Property Tax Revenue (\$106,414)	<ul style="list-style-type: none"> • Reimbursement to school districts from the Department of Revenue and Taxation for the loss of school tax revenue as a result of tax exemptions from motor carriers. Based upon 2019-20 projected revenue.

SCHOOL BUILDING FUND: \$2,536,820
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Local Revenue: \$165,550

Interest on Investments \$165,550	<ul style="list-style-type: none"> • Based upon current investments and cash flow projections.
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Intergovernmental Revenue: \$771,270

E-Rate Reimbursement
\$771,270

- Projected E-Rate reimbursement for technology infrastructure upgrades.

Other Financing Sources: \$1,600,000

Transfer from Debt Service Fund
\$1,600,000

- In 2020-21, the District plans to transfer proceeds in the amount of \$30.2 million from the Education Capital Improvement Sales Tax for:
 - Construction Management - \$2,330,363
 - Short-term Capital Plan - \$27,869,637

FOOD SERVICE FUND: (\$255,547)

Local Revenue: (\$377,305)

Interest on Investments
\$2,000

- Based on current revenue and projected average daily participation.

Lunch Sales to Pupils
(\$61,415)

- Based on current revenue and projected average daily participation.

Breakfast Sales to Pupils
\$190

- Based on current revenue and projected average daily participation.

Special Sales to Pupils
(\$377,285)

- Based on current revenue and projected average daily participation.

Lunch Sales to Adults
\$63,580

- Based on current revenue and projected average daily participation.

Breakfast Sales to Adults
\$1,215

- Based on current revenue and projected average daily participation.

Special Sales to Adults
(\$5,590)

- Based on current revenue and projected average daily participation.

Federal Revenue: \$201,153

School Lunch Program
\$383,925

- Based on projected USDA reimbursement rates and average daily participation.

School Breakfast Program
(\$182,772)

- Based on projected USDA reimbursement rates and average daily participation.

Other Financing Sources: (\$79,395)

Transfer from Other Funds
(\$79,395)

- Based on projected transfer from General Fund to offset Food Service fringe benefits.

PUPIL ACTIVITY FUND: (\$339,115)

Local Revenue: (\$339,115)

Other Local Revenue
(\$339,115)

- Based upon 2019-20 revenue projections. Includes, Admissions, Bookstore Sales, Pupil Activity Membership Dues and Fees, and other Miscellaneous Revenue.



Budget Summary

	Governmental Funds	Proprietary and Fiduciary Funds	Total All Funds	Percent To Total
Revenues:				
Local	\$ 310,858,529	\$ 11,704,167	\$ 322,562,696	51.83%
Intergovernmental	1,518,062	-	1,518,062	0.24%
State	247,109,374	15,500	247,124,874	39.71%
Federal	33,932,445	17,158,100	51,090,545	8.21%
Total Revenues	\$ 593,418,410	\$ 28,877,767	\$ 622,296,177	100.00%
Expenditures/Expenses:				
Instruction	\$ 333,680,068	\$ 63,937	\$ 333,744,005	50.76%
Supporting Services	180,949,777	28,552,545	209,502,322	31.86%
Community Services	2,545,080	-	2,545,080	0.39%
Debt Services	62,999,871	-	62,999,871	9.58%
Facilities Acquisitions and Construction Services	48,722,495	-	48,722,495	7.41%
Total Expenditures/Expenses	\$ 628,897,291	\$ 28,616,482	\$ 657,513,773	100.00%
Excess of Revenues Over (Under) Expenditures/Expenses	\$ (35,478,881)	\$ 261,285	\$ (35,217,596)	
Other Financing Sources (Uses):				
Payments to Other Governmental Units	\$ (219,290)	\$ -	\$ (219,290)	2.39%
Medicaid Payments to SDE	(843,166)	-	(843,166)	9.19%
Payments to Public Charter Schools	(8,150,731)	-	(8,150,731)	88.84%
Sale of Fixed Assets	38,163	-	38,163	(0.42%)
Transfers from Other Funds	42,711,570	607,614	43,319,184	472.14%
Transfers from Other Funds/Indirect Cost	1,811,498	-	1,811,498	(19.74%)
Transfers to Other Funds	(43,319,184)	-	(43,319,184)	(472.14%)
Transfers to Other Funds/Indirect Cost	(942,599)	(868,899)	(1,811,498)	19.74%
Total Other Financing Sources (Uses)	\$ (8,913,739)	\$ (261,285)	\$ (9,175,024)	100.00%
Excess of Revenues Over (Under) Expenditures/Expenses and Other Financing Sources (Uses)	\$ (44,392,620)	\$ -	\$ (44,392,620)	
Fund Balance/Retained Earnings, July 1	214,783,578	9,663,180	224,446,758	
Fund Balance/Retained Earnings, June 30	\$ 170,390,958	\$ 9,663,180	\$ 180,054,138	

	General Fund	Special Revenue Fund	Education Improvement Act Fund	Debt Service Fund	School Building Fund	Total All Governmental Funds
Revenues:						
Local	\$ 221,505,556	\$ 2,474,606	\$ -	\$ 86,346,929	\$ 531,438	\$ 310,858,529
Intergovernmental	115,239	-	-	-	1,402,823	1,518,062
State	212,918,593	3,069,905	30,275,610	845,266	-	247,109,374
Federal	786,488	33,145,957	-	-	-	33,932,445
Total Revenues	\$ 435,325,876	\$ 38,690,468	\$ 30,275,610	\$ 87,192,195	\$ 1,934,261	\$ 593,418,410
Expenditures:						
Instruction	\$ 282,781,843	\$ 25,451,311	\$ 14,688,446	\$ -	\$ 10,758,468	\$ 333,680,068
Supporting Services	168,678,414	9,424,598	2,846,765	-	-	180,949,777
Community Services	32,861	2,512,219	-	-	-	2,545,080
Debt Services	-	-	-	62,999,871	-	62,999,871
Facilities Acquisitions & Construction Services	-	-	-	-	48,722,495	48,722,495
Total Expenditures	\$ 451,493,118	\$ 37,388,128	\$ 17,535,211	\$ 62,999,871	\$ 59,480,963	\$ 628,897,291
Excess of Revenues Over (Under) Expenditures	\$ (16,167,242)	\$ 1,302,340	\$ 12,740,399	\$ 24,192,324	\$ (57,546,702)	\$ (35,478,881)
Other Financing Sources (Uses):						
Payments to Other Governmental Units	\$ (219,290)	\$ -	\$ -	\$ -	\$ -	\$ (219,290)
Medicaid Payments to SDE	(843,166)	-	-	-	-	(843,166)
Payments to Public Charter Schools	(7,304,761)	(488,441)	(357,529)	-	-	(8,150,731)
Sale of Fixed Assets	38,163	-	-	-	-	38,163
Transfer from Other Funds	12,382,870	128,700	-	-	30,200,000	42,711,570
Transfer from Other Funds/Indirect Cost	1,811,498	-	-	-	-	1,811,498
Transfer to Other Funds	(736,314)	-	(12,382,870)	(30,200,000)	-	(43,319,184)
Transfer to Other Funds/Indirect Cost	-	(942,599)	-	-	-	(942,599)
Total Other Financing Sources (Uses)	\$ 5,129,000	\$ (1,302,340)	\$ (12,740,399)	\$ (30,200,000)	\$ 30,200,000	\$ (8,913,739)
Excess of Revenues Over (Under) Expenditures and Other Financing Sources (Uses)	\$ (11,038,242)	\$ -	\$ -	\$ (6,007,676)	\$ (27,346,702)	\$ (44,392,620)
Fund Balance, July 1	118,047,748	2,349,377	-	51,194,249	43,192,204	214,783,578
Fund Balance, June 30	\$ 107,009,506	\$ 2,349,377	\$ -	\$ 45,186,573	\$ 15,845,502	\$ 170,390,958

	Proprietary Fund Type Food Service Fund	Fiduciary Fund Type Pupil Activity Fund	Total Proprietary And Fiduciary Funds
Revenues:			
Local	\$ 4,650,458	\$ 7,053,709	\$ 11,704,167
State	15,500	-	15,500
Federal	17,158,100	-	17,158,100
Total Revenues	\$ 21,824,058	\$ 7,053,709	\$ 28,877,767
Expenses/Expenditures:			
Instruction	\$ -	\$ 63,937	\$ 63,937
Supporting Services	21,562,773	6,989,772	28,552,545
Total Expenses/Expenditures	\$ 21,562,773	\$ 7,053,709	\$ 28,616,482
Excess of Revenues Over (Under) Expenses/Expenditures	\$ 261,285	\$ -	\$ 261,285
Other Financing Sources (Uses):			
Transfers from Other Funds	\$ 607,614	\$ -	\$ 607,614
Transfers to Other Funds/Indirect Cost	(868,899)	-	(868,899)
Total Other Financing Sources (Uses)	\$ (261,285)	\$ -	\$ (261,285)
Excess of Revenues Over (Under) Expenses/Expenditures and Other Financing Sources (Uses)	\$ -	\$ -	\$ -
Retained Earnings/Fund Balance, July 1	4,420,647	5,242,533	9,663,180
Retained Earnings/Fund Balance, June 30	\$ 4,420,647	\$ 5,242,533	\$ 9,663,180

*Two-Year Comparison
2019-20 To 2020-21*

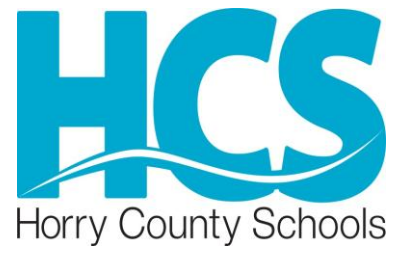
*Comparative Budget Summary
General Fund*

	2019-20 Adopted Budget	2020-21 Proposed Budget	2019-20 to 2020-21	
			Increase/ (Decrease)	Percent Change
Revenues:				
Local				
Ad Valorem Taxes	\$ 196,275,827	\$ 204,474,445	\$ 8,198,618	4.18%
Medicaid Reimbursement	4,198,418	3,093,839	(1,104,579)	(26.31%)
Other	10,793,423	13,937,272	3,143,849	29.13%
Intergovernmental	115,969	115,239	(730)	(0.63%)
State				
State Aid to Classrooms - EFA Formula	84,417,374	88,434,545	4,017,171	4.76%
State Aid to Classrooms - Fringe Formula	38,412,549	39,725,607	1,313,058	3.42%
State Aid to Classrooms - Teacher Salary	8,373,428	8,440,393	66,965	0.80%
ACT 388	38,988,527	40,921,101	1,932,574	4.96%
Reimbursement of Local Property Tax Relief	11,700,436	11,700,436	-	-
Homestead Exemption	3,952,008	3,952,008	-	-
Merchant's Inventory Tax	701,824	701,824	-	-
Other	17,662,895	19,042,679	1,379,784	7.81%
Federal				
ROTC	775,053	786,488	11,435	1.48%
Total Revenue	\$ 416,367,731	\$ 435,325,876	\$ 18,958,145	4.55%
Expenditures:				
Instruction				
Salaries	\$ 185,217,002	\$ 189,096,660	\$ 3,879,658	2.09%
Employee Benefits	79,451,325	81,556,988	2,105,663	2.65%
Purchased Services	4,769,218	4,124,302	(644,916)	(13.52%)
Materials & Supplies	7,442,381	7,896,948	454,567	6.11%
Capital Outlay	56,176	59,295	3,119	5.55%
Other	44,693	47,650	2,957	6.62%
Total Instruction	\$ 276,980,795	\$ 282,781,843	\$ 5,801,048	2.09%
Supporting Services				
Salaries	\$ 82,521,720	\$ 84,121,649	\$ 1,599,929	1.94%
Employee Benefits	39,980,995	41,732,537	1,751,542	4.38%
Purchased Services	16,815,023	18,074,398	1,259,375	7.49%
Materials & Supplies	20,329,949	20,602,577	272,628	1.34%
Capital Outlay	2,784,923	2,991,733	206,810	7.43%
Other	891,128	1,155,520	264,392	29.67%
Total Supporting Services	\$ 163,323,738	\$ 168,678,414	\$ 5,354,676	3.28%

*Two-Year Comparison
2019-20 To 2020-21*

*Comparative Budget Summary
General Fund*

	2019-20 Adopted Budget	2020-21 Proposed Budget	2019-20 to 2020-21	
			Increase/ (Decrease)	Percent Change
Community Services				
Salaries	\$ 21,367	\$ 21,367	\$ -	-
Employee Benefits	11,407	11,494	87	0.76%
Total Community Services	\$ 32,774	\$ 32,861	\$ 87	0.27%
Total Expenditures	\$ 440,337,307	\$ 451,493,118	\$ 11,155,811	2.53%
Excess of Revenues Over (Under) Expenditures	\$ (23,969,576)	\$ (16,167,242)	\$ 7,802,334	(32.55%)
Other Financing Sources (Uses):				
Payments to Other Governmental Units	\$ (129,000)	\$ (219,290)	\$ 90,290	69.99%
Medicaid Payments to SDE	(1,173,656)	(843,166)	(330,490)	(28.16%)
Payments to Public Charter Schools	(6,714,139)	(7,304,761)	590,622	8.80%
Transfer from Other Funds	12,197,630	12,382,870	185,240	1.52%
Transfer from Other Funds/Indirect Cost	2,010,283	1,811,498	(198,785)	(9.89%)
Sale of Fixed Assets	33,408	38,163	4,755	14.23%
Transfer to Other Funds	(815,259)	(736,314)	(78,945)	(9.68%)
Total Other Financing Sources (Uses)	\$ 5,409,267	\$ 5,129,000	\$ 262,687	4.86%
Excess of Revenues Over (Under) Expenditures and Other Financing Sources (Uses)	\$ (18,560,309)	\$ (11,038,242)		
Projected Fund Balance, June 30	\$ 113,962,304	\$ 118,047,748		
Non-Spendable for Inventory and Prepayments	(3,572,768)	(3,944,740)		
Assigned for School Carryover Budgets	(567,055)	(1,099,735)		
Assigned for Central Carryover Budgets	(3,595,813)	(5,122,429)		
Assigned for Next Year's Budget	(18,560,309)	(11,038,242)		
Minimum Fund Balance	(61,608,006)	(65,233,203)		
Unassigned Fund Balance	\$ 26,058,353	\$ 31,609,399		



*Budgeted Revenues and
Other Financing Sources*

*Three-Year Comparison
2018-19 To 2020-21*

*Comprehensive Budgeted
Revenues and Other Financing Sources - All Funds*

Revenues by Source	2018-19	2019-20	2020-21	2019-20 to 2020-21	
	Audited Actual	Adopted Budget	Proposed Budget	Increase / (Decrease)	Percent Change
LOCAL					
Ad Valorem Taxes	\$ 215,247,262	\$ 219,035,321	\$ 228,656,300	\$ 9,620,979	4.39%
Penalties on Taxes	2,141,832	1,939,656	2,130,126	190,470	9.82%
Education Capital Improvement Sales/Use Tax Act	64,919,163	64,450,532	59,784,610	(4,665,922)	(7.24%)
Revenue in Lieu of Taxes	1,802,945	815,434	3,273,879	2,458,445	301.49%
Revenue in Lieu of Taxes (MCBP)	5,486,510	5,951,663	6,063,581	111,918	1.88%
Regular Day School from Patrons	59,190	78,886	59,190	(19,696)	(24.97%)
Tuition-Summer School from Patrons	11,940	-	-	-	-
Interest on Investments	5,327,012	3,629,009	4,802,072	1,173,063	32.32%
Lunch Sales to Pupils	3,076,053	3,483,983	3,422,568	(61,415)	(1.76%)
Breakfast Sales to Pupils	6,345	5,955	6,145	190	3.19%
Ala Carte Sales to Pupils	482,741	883,675	506,390	(377,285)	(42.69%)
Lunch Sales to Adults	434,909	530,200	593,780	63,580	11.99%
Breakfast Sales to Adults	1,271	1,350	2,565	1,215	90.00%
Ala Carte Sales to Adults	34,872	47,300	41,710	(5,590)	(11.82%)
Admissions	890,883	14,172	5,937	(8,235)	(58.11%)
Bookstore Sales	84,293	90,132	47,221	(42,911)	(47.61%)
Pupil Organization Memberships Dues and Fees	42,606	42,000	34,920	(7,080)	(16.86%)
Student Fees	566,867	3,934	3,965	31	0.79%
Other Pupil Activity Income	6,835,585	6,818,877	6,441,375	(377,502)	(5.54%)
SUBTOTAL LOCAL REVENUES	\$ 307,452,279	\$ 307,822,079	\$ 315,876,334	\$ 8,054,255	2.62%

Three-Year Comparison
2018-19 To 2020-21

Comprehensive Budgeted
Revenues and Other Financing Sources - All Funds

Revenues by Source	2018-19	2019-20	2020-21	2019-20 to 2020-21	
	Audited Actual	Adopted Budget	Proposed Budget	Increase / (Decrease)	Percent Change
LOCAL (continued)					
Rentals	\$ 115,457	\$ 148,969	\$ 163,748	\$ 14,779	9.92%
Contributions & Donations From Private Sources	313,570	162,606	179,735	17,129	10.53%
Medicaid Reimbursement	3,973,264	4,198,418	3,093,839	(1,104,579)	(26.31%)
Refund of Prior Years' Expenditures	347,885	254,571	346,457	91,886	36.09%
Miscellaneous	5,670	-	-	-	-
Receipt of Insurance Proceeds	981,831	104,022	-	(104,022)	(100.00%)
Receipt of Legal Settlements	7,008	-	-	-	-
Revenue from Other Local Sources	4,192,428	2,664,770	2,902,583	237,813	8.92%
TOTAL LOCAL REVENUES	\$ 317,389,392	\$ 315,355,435	\$ 322,562,696	\$ 7,207,261	2.29%

Funding Sources:

General Fund	\$ 211,275,142	\$ 211,267,668	\$ 221,505,556	\$ 10,237,888	4.85%
Special Revenue Fund	4,117,149	2,350,851	2,474,606	123,755	5.26%
Debt Service Fund	88,599,143	88,950,441	86,346,929	(2,603,512)	(2.93%)
School Building Fund	521,763	365,888	531,438	165,550	45.25%
Food Service Fund	4,229,939	5,027,763	4,650,458	(377,305)	(7.50%)
Pupil Activity Fund	8,646,256	7,392,824	7,053,709	(339,115)	(4.59%)

INTERGOVERNMENTAL

Payments from Other Governmental Units	\$ 1,171,226	\$ 747,522	\$ 1,518,062	\$ 770,540	103.08%
TOTAL INTERGOVERNMENTAL REVENUE	\$ 1,171,226	\$ 747,522	\$ 1,518,062	\$ 770,540	103.08%

Funding Sources:

General Fund	\$ 115,239	\$ 115,969	\$ 115,239	\$ (730)	(0.63%)
School Building Fund	1,055,872	631,553	1,402,823	771,270	122.12%
Pupil Activity Fund	115	-	-	-	-

*Three-Year Comparison
2018-19 To 2020-21*

*Comprehensive Budgeted
Revenues and Other Financing Sources - All Funds*

Revenues by Source	2018-19	2019-20	2020-21	2019-20 to 2020-21	
	Audited Actual	Adopted Budget	Proposed Budget	Increase / (Decrease)	Percent Change
STATE					
Twelve Month Agriculture Program	\$ 69,907	\$ 60,093	\$ 60,093	\$ -	-
Education & Economic Development Act	1,208,648	1,367,437	1,367,437	-	-
Student Health & Fitness	320,190	317,806	319,249	1,443	0.45%
Handicapped Transportation	32,301	15,013	36,100	21,087	140.46%
Home Schooling	621	1,213	621	(592)	(48.80%)
Student Health & Fitness-Nurses	843,804	843,804	898,223	54,419	6.45%
Food Service Program Aid	-	15,500	15,500	-	-
Adult Education	6,077	-	-	-	-
School Bus Drivers Salary	3,668,925	2,792,044	3,070,146	278,102	9.96%
EAA Bus Driver Salary and Fringe	5,199	9,278	5,199	(4,079)	(43.96%)
Transportation Workers' Compensation	190,436	190,436	191,234	798	0.42%
Retiree Insurance	11,192,214	11,192,214	12,433,681	1,241,467	11.09%
Education License Plates	6,246	-	-	-	-
Other State Revenue	2,867	-	-	-	-
SUBTOTAL STATE REVENUES	\$ 17,547,435	\$ 16,804,838	\$ 18,397,483	\$ 1,592,645	9.48%

*Three-Year Comparison
2018-19 To 2020-21*

*Comprehensive Budgeted
Revenues and Other Financing Sources - All Funds*

Revenues by Source	2018-19	2019-20	2020-21	2019-20 to 2020-21	
	Audited Actual	Adopted Budget	Proposed Budget	Increase / (Decrease)	Percent Change
STATE (continued)					
State Aid to Classrooms - EFA Formula	82,893,053	84,417,374.00	88,434,545	4,017,171	4.76%
State Aid to Classrooms - Teacher Salary	-	8,373,428	8,440,393	66,965	0.80%
State Aid to Classrooms - Fringe Formula	36,762,017	38,412,549	39,725,607	1,313,058	3.42%
Adept	44,485	-	46,759	46,759	100.00%
Aid to Districts-Technology	624,167	-	-	-	-
Arts in Education	123,959	-	-	-	-
Professional Development	154,045	-	-	-	-
Formative Assessment	259,512	209,833	209,833	-	-
Career Ready Assessments	136,305	290,000	290,000	-	-
Science Kits Refurbishment	127,807	135,178	136,427	1,249	0.92%
Industry Certificates	40,819	10,000	10,000	-	-
EAA Retraining Grant	846,378	946,906	1,006,186	59,280	6.26%
National Board Salary Supplement	2,565,959	2,432,552	2,321,878	(110,674)	(4.55%)
Teacher of the Year Awards	1,077	1,077	1,077	-	-
At Risk Student Learning	6,679,163	6,858,881	6,312,943	(545,938)	(7.96%)
EIA Reading Coaches	1,526,300	1,668,792	1,542,390	(126,402)	(7.57%)
Four-Year-Old Early Childhood Program	2,434,270	1,711,145	1,907,336	196,191	11.47%
CDEP Program	71,291	66,949	72,715	5,766	8.61%
Teacher Salary Increase	10,243,892	10,292,212	10,224,953	(67,259)	(0.65%)
School Employer's Contributions	2,101,432	2,257,515	2,509,516	252,001	11.16%

*Three-Year Comparison
2018-19 To 2020-21*

*Comprehensive Budgeted
Revenues and Other Financing Sources - All Funds*

Revenues by Source	2018-19	2019-20	2020-21	2019-20 to 2020-21	
	Audited Actual	Adopted Budget	Proposed Budget	Increase / (Decrease)	Percent Change
STATE (continued)					
Adult Education	\$ 624,882	\$ 688,616	\$ 646,321	\$ (42,295)	(6.14%)
Summer Reading Program	323,723	194,652	217,362	22,710	11.67%
Reading	203,053	-	-	-	-
State Priority Schools	150,000	-	-	-	-
Teacher Supplies	859,925	863,798	886,798	23,000	2.66%
Aid to Districts	-	1,841,807	1,845,398	3,591	0.19%
EAA Homework Center Grants	103,336	-	-	-	-
EEDA Supplies & Materials	-	65,368	87,718	22,350	34.19%
Other EIA Revenue	154,648	-	-	-	-
SUBTOTAL STATE REVENUES	\$ 167,602,933	\$ 178,543,470	\$ 185,273,638	\$ 6,730,168	3.77%

Revenues by Source	2018-19	2019-20	2020-21	2019-20 to 2020-21	
	Audited Actual	Adopted Budget	Proposed Budget	Increase / (Decrease)	Percent Change
STATE (continued)					
Reimbursement for Local Residential Property Tax Relief	\$ 11,700,436	\$ 11,700,436	\$ 11,700,436	\$ -	-
Homestead Exemption (Tier II)	4,605,863	4,585,057	4,605,863	20,806	0.45%
ACT 388	37,393,683	38,988,527	40,921,101	1,932,574	4.96%
Merchant's Inventory Tax	899,678	903,809	841,703	(62,106)	(6.87%)
Manufacturer's Depreciation Reimbursement	158,852	269,741	164,594	(105,147)	(38.98%)
Other State Property Tax Revenue	1,198,492	595,046	531,213	(63,833)	(10.73%)
PEBA On-behalf Payments	2,623,805	2,623,805	2,623,805	-	-
PEBA nonemployer contribution	3,275,535	-	-	-	-
Revenue from Other State Sources	407,166	491,349	462,521	(28,828)	(5.87%)
TOTAL STATE REVENUES	\$ 229,866,443	\$ 238,701,240	\$ 247,124,874	\$ 8,423,634	3.53%
Funding Sources:					
General Fund	\$ 192,463,933	\$ 204,209,041	\$ 212,918,593	\$ 8,709,552	4.27%
Special Revenue Fund	6,102,602	3,007,955	3,069,905	61,950	2.06%
Education Improvement Act Fund	30,400,428	30,535,281	30,275,610	(259,671)	(0.85%)
Debt Service Fund	899,480	933,463	845,266	(88,197)	(9.45%)
Food Service Fund	-	15,500	15,500	-	-
FEDERAL					
Vocational Aid	\$ 735,969	\$ 730,541	\$ 712,040	\$ (18,501)	(2.53%)
Title I	16,308,631	18,370,391	18,832,976	462,585	2.52%
Language Instruction for Limited English Proficient Students	283,118	262,229	576,563	314,334	119.87%
Improving Teacher Quality	995,782	1,593,366	1,697,950	104,584	6.56%
Adult Education-Basic	360,983	359,966	371,175	11,209	3.11%

Three-Year Comparison
2018-19 To 2020-21

Comprehensive Budgeted
Revenues and Other Financing Sources - All Funds

Revenues by Source	2018-19	2019-20	2020-21	2019-20 to 2020-21	
	Audited Actual	Adopted Budget	Proposed Budget	Increase / (Decrease)	Percent Change
FEDERAL (continued)					
Adult English Literacy	\$ 32,400	\$ -	\$ -	\$ -	-
IDEA-Individuals with Disabilities Education Act	8,954,931	8,829,761	9,440,996	611,235	6.92%
IDEA-Preschool Grant	333,335	367,226	378,752	11,526	3.14%
School Lunch and Afternoon Snacks Program	10,955,487	11,896,175	12,280,100	383,925	3.23%
School Breakfast Program	4,456,897	5,060,772	4,878,000	(182,772)	(3.61%)
Food Service Equipment	20,161	-	-	-	-
Summer Feeding Program	121,627	-	-	-	-
USDA Commodities	1,151,984	-	-	-	-
Title IV - Student Support & Academic Enrichment	398,504	139,493	1,135,505	996,012	714.02%
ROTC	786,488	775,053	786,488	11,435	1.48%
TOTAL FEDERAL REVENUES	\$ 45,896,297	\$ 48,384,973	\$ 51,090,545	\$ 2,705,572	5.59%
Funding Sources:					
General Fund	\$ 786,488	\$ 775,053	\$ 786,488	\$ 11,435	1.48%
Special Revenue Fund	28,403,653	30,652,973	33,145,957	2,492,984	8.13%
Food Service Fund	16,706,156	16,956,947	17,158,100	201,153	1.19%
OTHER FINANCING SOURCES					
Transfer from General Fund	\$ 9,607,611	\$ 815,259	\$ 736,314	\$ (78,945)	(9.68%)
Transfer from Education Improvement Act Fund	11,663,813	12,197,630	12,382,870	185,240	1.52%

Revenues by Source	2018-19	2019-20	2020-21	2019-20 to 2020-21	
	Audited Actual	Adopted Budget	Proposed Budget	Increase / (Decrease)	Percent Change
OTHER FINANCING SOURCES (continued)					
Transfer from Debt Service Fund	\$ 28,800,000	\$ 28,600,000	\$ 30,200,000	\$ 1,600,000	5.59%
Transfer from Other Funds/Indirect Cost	1,437,595	2,010,283	1,811,498	(198,785)	(9.89%)
Transfer from School Building Fund	64,472	-	-	-	-
Sale of Fixed Assets	57,000	33,408	38,163	4,755	14.23%
TOTAL OTHER FINANCING SOURCES	\$ 51,630,491	\$ 43,656,580	\$ 45,168,845	\$ 1,512,265	3.46%

Funding Sources:					
General Fund	\$ 13,101,408	\$ 14,241,321	\$ 14,232,531	\$ (8,790)	(0.06%)
Special Revenue Fund	-	128,250	128,700	450	0.35%
School Building Fund	37,857,000	28,600,000	30,200,000	1,600,000	5.59%
Food Service Fund	672,083	687,009	607,614	(79,395)	(11.56%)

TOTAL COMPREHENSIVE BUDGETED REVENUES AND OTHER FINANCING SOURCES	\$ 645,953,849	\$ 646,845,750	\$ 667,465,022	\$ 20,619,272	3.19%
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TOTAL FUNDING SOURCES:					
General Fund	\$ 417,742,210	\$ 430,609,052	\$ 449,558,407	\$ 18,949,355	4.40%
Special Revenue Fund	38,623,404	36,140,029	38,819,168	2,679,139	7.41%
Education Improvement Act Fund	30,400,428	30,535,281	30,275,610	(259,671)	(0.85%)
Debt Service Fund	89,498,623	89,883,904	87,192,195	(2,691,709)	(2.99%)
School Building Fund	39,434,635	29,597,441	32,134,261	2,536,820	8.57%
Food Service Fund	21,608,178	22,687,219	22,431,672	(255,547)	(1.13%)
Pupil Activity Fund	8,646,371	7,392,824	7,053,709	(339,115)	(4.59%)

TOTAL FUNDING SOURCES	\$ 645,953,849	\$ 646,845,750	\$ 667,465,022	\$ 20,619,272	3.19%
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Revenues by Source	General Fund	Special Revenue Fund	Education Improvement Act Fund	Debt Service Fund	School Building Fund	Food Service Fund	Pupil Activity Fund	2020-21 Total
LOCAL								
Ad Valorem Taxes	\$ 204,474,445	\$ -	\$ -	\$ 24,181,855	\$ -	\$ -	\$ -	\$ 228,656,300
Penalties on Taxes	1,941,387	-	-	188,739	-	-	-	2,130,126
Educ Capital IMP Sales/Use Tax Act	-	-	-	59,784,610	-	-	-	59,784,610
Revenue in Lieu of Taxes	3,038,138	-	-	235,741	-	-	-	3,273,879
Revenue in Lieu of Taxes (MCBP)	5,486,510	-	-	577,071	-	-	-	6,063,581
Regular Day School from Patrons	59,190	-	-	-	-	-	-	59,190
Interest on Investments	2,804,825	-	-	1,378,913	531,438	12,000	74,896	4,802,072
Lunch Sales to Pupils	-	-	-	-	-	3,422,568	-	3,422,568
Breakfast Sales to Pupils	-	-	-	-	-	6,145	-	6,145
Ala Carte Sales to Pupils	-	-	-	-	-	506,390	-	506,390
Lunch Sales to Adults	-	-	-	-	-	593,780	-	593,780
Breakfast Sales to Adults	-	-	-	-	-	2,565	-	2,565
Ala Carte Sales to Adults	-	-	-	-	-	41,710	-	41,710
Admissions	-	-	-	-	-	-	5,937	5,937
Bookstore Sales	-	-	-	-	-	-	47,221	47,221
Pupil Organization Memberships Dues	-	-	-	-	-	-	34,920	34,920
Student Fees	-	-	-	-	-	-	3,965	3,965
Other Pupil Activity Income	-	-	-	-	-	-	6,441,375	6,441,375
Rentals	42,074	38,936	-	-	-	-	82,738	163,748
Contributions & Donations From Private Sources	-	-	-	-	-	-	179,735	179,735
Medicaid Reimbursement	3,093,839	-	-	-	-	-	-	3,093,839
Refund of Prior Years' Expenditures	346,457	-	-	-	-	-	-	346,457
Revenue from Other Local Sources	218,691	2,435,670	-	-	-	65,300	182,922	2,902,583
TOTAL LOCAL REVENUES	\$ 221,505,556	\$ 2,474,606	\$ -	\$ 86,346,929	\$ 531,438	\$ 4,650,458	\$ 7,053,709	\$ 322,562,696
INTERGOVERNMENTAL								
Payments from Other Governmental Units	\$ 115,239	\$ -	\$ -	\$ -	\$ 1,402,823	\$ -	\$ -	\$ 1,518,062
TOTAL INTERGOVERNMENTAL REVENUES	\$ 115,239	\$ -	\$ -	\$ -	\$ 1,402,823	\$ -	\$ -	\$ 1,518,062

Revenues by Source	General Fund	Special Revenue Fund	Education Improvement Act Fund	Debt Service Fund	School Building Fund	Food Service Fund	Pupil Activity Fund	2020-21 Total
STATE								
Twelve Month Agriculture Program	\$ -	\$ 60,093	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 60,093
EEDA-Career Specialists	-	1,367,437	-	-	-	-	-	1,367,437
Student Health & Fitness	-	319,249	-	-	-	-	-	319,249
Handicapped Transportation	36,100	-	-	-	-	-	-	36,100
Home Schooling	621	-	-	-	-	-	-	621
Student Health & Fitness-Nurses	-	898,223	-	-	-	-	-	898,223
Food Service Program Aid	-	-	-	-	-	15,500	-	15,500
School Bus Drivers Salary	3,070,146	-	-	-	-	-	-	3,070,146
EAA Bus Driver Salary and Fringe	5,199	-	-	-	-	-	-	5,199
Transportation Workers' Compensation	191,234	-	-	-	-	-	-	191,234
State Aid to Classrooms - Fringe Formula	39,725,607	-	-	-	-	-	-	39,725,607
Retiree Insurance	12,433,681	-	-	-	-	-	-	12,433,681
State Aide to Classrooms - EFA Formula	88,434,545	-	-	-	-	-	-	88,434,545
State Aid to Classrooms - Teacher Salary	8,440,393	-	-	-	-	-	-	8,440,393
ADEPT	-	-	46,759	-	-	-	-	46,759
Formative Assessments	-	-	209,833	-	-	-	-	209,833
Career Ready Assessments	-	-	290,000	-	-	-	-	290,000
Science Kit Refurbishment	-	-	136,427	-	-	-	-	136,427
Industry Certificates	-	-	10,000	-	-	-	-	10,000
Career & Tech Ed	-	-	1,006,186	-	-	-	-	1,006,186
National Board Salary Supplement	-	-	2,321,878	-	-	-	-	2,321,878
Teacher of the Year Awards	-	-	1,077	-	-	-	-	1,077
EIA Reading Coaches	-	-	1,542,390	-	-	-	-	1,542,390
At Risk Student Learning	-	-	6,312,943	-	-	-	-	6,312,943
Four-Year-Old Early Childhood Program	-	-	1,907,336	-	-	-	-	1,907,336
CDEP Program	-	-	72,715	-	-	-	-	72,715
Teacher Salary Increase	-	-	10,224,953	-	-	-	-	10,224,953
Adult Education	-	-	646,321	-	-	-	-	646,321
School Employer's Contribution	-	-	2,509,516	-	-	-	-	2,509,516
Summer Reading Program	-	-	217,362	-	-	-	-	217,362
Teacher Supplies	-	-	886,798	-	-	-	-	886,798
EEDA Supplies & Materials	-	-	87,718	-	-	-	-	87,718

Revenues by Source	General Fund	Special Revenue Fund	Education Improvement Act Fund	Debt Service Fund	School Building Fund	Food Service Fund	Pupil Activity Fund	2020-21 Total
STATE (Continued)								
3810 Reimbursement for Local Property Tax Relief	\$ 11,700,436	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,700,436
3820 Homestead Exemption	3,952,008	-	-	653,855	-	-	-	4,605,863
3825 ACT 388	40,921,101	-	-	-	-	-	-	40,921,101
3830 Merchant's Inventory Tax	701,824	-	-	139,879	-	-	-	841,703
3840 Manufacturer's Depreciation Reimbursement	146,917	-	-	17,677	-	-	-	164,594
3890 Other State Property Tax Revenue	497,358	-	-	33,855	-	-	-	531,213
3993 PEBA On-behalf Payments	2,623,805	-	-	-	-	-	-	2,623,805
3999 Revenue from Other State Sources	37,618	424,903	-	-	-	-	-	462,521
TOTAL STATE REVENUES	\$ 212,918,593	\$ 3,069,905	\$ 30,275,610	\$ 845,266	\$ -	\$ 15,500	\$ -	\$ 247,124,874
FEDERAL								
4210 Vocational Aid	\$ -	\$ 712,040	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 712,040
4310 Title I	-	18,832,976	-	-	-	-	-	18,832,976
4341 Language Instruction for Limited English Proficient Students	-	576,563	-	-	-	-	-	576,563
4351 Improving Teacher Quality	-	1,697,950	-	-	-	-	-	1,697,950
4410 Adult Education-Basic	-	371,175	-	-	-	-	-	371,175
4510 IDEA-Individuals with Disabilities Education Act	-	9,440,996	-	-	-	-	-	9,440,996
4520 IDEA-Preschool Grant	-	378,752	-	-	-	-	-	378,752
4810 School Lunch and Afternoon Snacks Program	-	-	-	-	-	12,280,100	-	12,280,100
4830 School Breakfast Program	-	-	-	-	-	4,878,000	-	4,878,000
4997 Title IV - Student Support & Academic Enrichment	-	1,135,505	-	-	-	-	-	1,135,505
4999 ROTC	786,488	-	-	-	-	-	-	786,488
TOTAL FEDERAL REVENUES	\$ 786,488	\$ 33,145,957	\$ -	\$ -	\$ -	\$ 17,158,100	\$ -	\$ 51,090,545

Revenues by Source	General Fund	Special Revenue Fund	Education Improvement Act Fund	Debt Service Fund	School Building Fund	Food Service Fund	Pupil Activity Fund	2020-21 Total
OTHER FINANCING SOURCES								
Transfer from General Fund	\$ -	\$ 128,700	\$ -	\$ -	\$ -	\$ 607,614	\$ -	\$ 736,314
Transfer from Education Improvement Act Fund	12,382,870	-	-	-	-	-	-	12,382,870
Transfer from Debt Service Fund	-	-	-	-	30,200,000	-	-	30,200,000
Transfer from Other Funds/Indirect Cost	1,811,498	-	-	-	-	-	-	1,811,498
Sale of Fixed Assets	38,163	-	-	-	-	-	-	38,163
TOTAL OTHER FINANCING SOURCES	\$ 14,232,531	\$ 128,700	\$ -	\$ -	\$ 30,200,000	\$ 607,614	\$ -	\$ 45,168,845
TOTAL COMPREHENSIVE BUDGETED REVENUES AND OTHER FINANCING SOURCES	\$ 449,558,407	\$ 38,819,168	\$ 30,275,610	\$ 87,192,195	\$ 32,134,261	\$ 22,431,672	\$ 7,053,709	\$ 667,465,022

*Two-Year Comparison
2019-20 To 2020-21*

*Comparative Budgeted Revenues
and Other Financing Sources - General Fund*

Revenues by Source	2019-20	2020-21	2019-20 to 2020-21	
	Adopted Budget	Proposed Budget	Increase/ (Decrease)	Percent Change
Local				
Ad Valorem Taxes	\$ 196,275,827	\$ 204,474,445	\$ 8,198,618	4.18%
Penalties	1,744,324	1,941,387	197,063	11.30%
Revenue in Lieu of Taxes	6,180,609	8,524,648	2,344,039	37.93%
Tuition	78,886	59,190	(19,696)	(24.97%)
Interest on Investments	2,219,883	2,804,825	584,942	26.35%
Medicaid Reimbursement	4,198,418	3,093,839	(1,104,579)	(26.31%)
Other Local Revenue				
Rentals	55,681	42,074	(13,607)	(24.44%)
Other	514,040	565,148	51,108	9.94%
Total Local Revenue	\$ 211,267,668	\$ 221,505,556	\$ 10,237,888	4.85%
Payments From Other Governmental Units	\$ 115,969	\$ 115,239	\$ (730)	(0.63%)
State				
Restricted Grants	\$ 3,007,984	\$ 3,303,300	\$ 295,316	9.82%
State Aid to Classrooms - Fringe Formula	38,412,549	39,725,607	1,313,058	3.42%
Retiree Insurance	11,192,214	12,433,681	1,241,467	11.09%
State Aid to Classrooms - Teacher Salary	8,373,428	8,440,393	66,965	0.80%
State Aid to Classrooms - EFA Formula	84,417,374	88,434,545	4,017,171	4.76%
Reimbursement for Local Property Tax Relief	11,700,436	11,700,436	-	-
Homestead Exemption	3,952,008	3,952,008	-	-
Act 388	38,988,527	40,921,101	-	-
Merchant's Inventory Tax	701,824	701,824	-	-
Manufacturer's Depreciation Reimbursement	249,475	146,917	(102,558)	(41.11%)
PEBA On-behalf Payments	2,623,805	2,623,805	-	-
Other State Property Tax Revenue	589,417	534,976	(54,441)	(9.24%)
Total State Revenue	\$ 204,209,041	\$ 212,918,593	\$ 6,776,978	3.32%
Federal				
ROTC	\$ 775,053	\$ 786,488	\$ 11,435	1.48%
Total Federal Sources	\$ 775,053	\$ 786,488	\$ 11,435	1.48%
Other Financing Sources				
Transfer from EIA Fund	\$ 12,197,630	\$ 12,382,870	\$ 185,240	1.52%
Transfer from Other Funds/Indirect Cost	2,010,283	1,811,498	(198,785)	(9.89%)
Sale of Fixed Assets	33,408	38,163	4,755	14.23%
Total Other Financing Sources	\$ 14,241,321	\$ 14,232,531	\$ (8,790)	(0.06%)
Total General Fund Budgeted Revenues and Other Financing Sources	\$ 430,609,052	\$ 449,558,407	\$ 18,949,355	4.40%
Fund Balance Appropriated for Subsequent Years' Expenditures	18,560,309	11,038,242	(7,522,067)	(40.53%)
Total Funding Available	\$ 449,169,361	\$ 460,596,649	\$ 11,427,288	2.54%



*Budgeted Expenditures and
Other Financing Uses*

Three -Year Comparison
2018-19 To 2020-21

Comprehensive Budgeted
Expenditures and Other Financing Uses - All Funds

Expenditures by Function and Object	2018-19	2019-20	2020-21	2019-20 to 2020-21	
	Audited Actual	Adopted Budget	Proposed Budget	Increase/ Decrease	Percent Change
INSTRUCTION					
KINDERGARTEN PROGRAMS					
Salaries	\$ 9,280,012	\$ 9,986,915	\$ 10,122,405	\$ 135,490	1.36%
Employee Benefits	4,349,179	4,672,134	4,836,398	164,264	3.52%
Purchased Services	111,107	2,095	1,947	(148)	(7.06%)
Materials/Supplies	399,504	509,841	422,123	(87,718)	(17.20%)
TOTAL	\$ 14,139,802	\$ 15,170,985	\$ 15,382,873	\$ 211,888	1.40%
Funding Sources:					
General Fund	\$ 13,644,644	\$ 14,493,469	\$ 14,847,529	\$ 354,060	2.44%
Special Revenue Fund	32,431	473,245	346,579	(126,666)	(26.77%)
Education Improvement Act Fund	462,727	204,271	188,765	(15,506)	(7.59%)
PRIMARY PROGRAMS					
Salaries	\$ 32,944,846	\$ 34,501,981	\$ 34,728,027	\$ 226,046	0.66%
Employee Benefits	13,929,770	14,800,870	14,870,473	69,603	0.47%
Purchased Services	492,447	582,471	599,475	17,004	2.92%
Materials/Supplies	2,529,139	4,058,674	3,399,048	(659,626)	(16.25%)
Capital Outlay	11,307	163,708	159,514	(4,194)	(2.56%)
Other	261	-	-	-	-
TOTAL	\$ 49,907,770	\$ 54,107,704	\$ 53,756,537	\$ (351,167)	(0.65%)
Funding Sources:					
General Fund	\$ 45,161,545	\$ 47,869,457	\$ 47,768,083	\$ (101,374)	(0.21%)
Special Revenue Fund	2,911,644	4,517,104	4,370,590	(146,514)	(3.24%)
Education Improvement Act Fund	1,834,581	1,498,412	1,399,461	(98,951)	(6.60%)
School Building Fund	-	222,731	218,403	(4,328)	(1.94%)
ELEMENTARY PROGRAMS					
Salaries	\$ 45,708,714	\$ 49,626,102	\$ 50,068,701	\$ 442,599	0.89%
Employee Benefits	19,124,933	20,974,911	21,230,313	255,402	1.22%
Purchased Services	1,976,756	786,128	766,704	(19,424)	(2.47%)
Materials/Supplies	2,679,567	5,266,059	4,405,304	(860,755)	(16.35%)
Capital Outlay	3,221,789	10,960,443	6,022,263	(4,938,180)	(45.05%)
Other	14,756	10,723	11,230	507	4.73%
TOTAL	\$ 72,726,515	\$ 87,624,366	\$ 82,504,515	\$ (5,119,851)	(5.84%)
Funding Sources:					
General Fund	\$ 64,861,370	\$ 70,819,745	\$ 71,404,663	\$ 584,918	0.83%
Special Revenue Fund	2,293,777	3,876,780	3,114,307	(762,473)	(19.67%)
Education Improvement Act Fund	2,329,108	1,683,099	1,680,980	(2,119)	(0.13%)
School Building Fund	3,242,260	11,244,742	6,304,565	(4,940,177)	(43.93%)

Three -Year Comparison
2018-19 To 2020-21

Comprehensive Budgeted
Expenditures and Other Financing Uses - All Funds

Expenditures by Function and Object	2018-19	2019-20	2020-21	2019-20 to 2020-21	
	Audited Actual	Adopted Budget	Proposed Budget	Increase/ Decrease	Percent Change
HIGH SCHOOL PROGRAMS					
Salaries	\$ 37,172,370	\$ 40,771,015	\$ 42,122,030	\$ 1,351,015	3.31%
Employee Benefits	15,086,261	16,913,855	17,549,409	635,554	3.76%
Purchased Services	2,278,199	2,130,669	2,134,868	4,199	0.20%
Materials/Supplies	2,213,844	3,087,768	3,209,086	121,318	3.93%
Capital Outlay	11,412,370	4,173,752	4,073,061	(100,691)	(2.41%)
Other	77,352	31,920	31,670	(250)	(0.78%)
TOTAL	\$ 68,240,396	\$ 67,108,979	\$ 69,120,124	\$ 2,011,145	3.00%
Funding Sources:					
General Fund	\$ 54,899,545	\$ 60,935,953	\$ 62,934,364	\$ 1,998,411	3.28%
Special Revenue Fund	882,541	296,579	435,930	139,351	46.99%
Education Improvement Act Fund	1,789,162	1,535,935	1,514,330	(21,605)	(1.41%)
School Building Fund	10,669,148	4,340,512	4,235,500	(105,012)	(2.42%)
VOCATIONAL PROGRAMS					
Salaries	\$ 3,364,257	\$ 2,533,137	\$ 2,982,171	\$ 449,034	17.73%
Employee Benefits	1,362,009	1,034,639	1,224,346	189,707	18.34%
Purchased Services	52,686	49,991	49,655	(336)	(0.67%)
Materials/Supplies	917,928	1,498,520	1,435,682	(62,838)	(4.19%)
Capital Outlay	459,765	320,380	343,016	22,636	7.07%
Other	5,962	1,000	1,000	-	-
TOTAL	\$ 6,162,607	\$ 5,437,667	\$ 6,035,870	\$ 598,203	11.00%
Funding Sources:					
General Fund	\$ 4,943,528	\$ 4,193,671	\$ 4,848,474	\$ 654,803	15.61%
Special Revenue Fund	459,998	359,452	227,794	(131,658)	(36.63%)
Education Improvement Act Fund	759,081	884,544	959,602	75,058	8.49%
DRIVERS EDUCATION					
Materials/Supplies	\$ 3,870	\$ 1,500	\$ 1,500	\$ -	-
TOTAL	\$ 3,870	\$ 1,500	\$ 1,500	\$ -	-
Funding Sources:					
General Fund	\$ 3,870	\$ 1,500	\$ 1,500	\$ -	-

Three -Year Comparison
2018-19 To 2020-21

Comprehensive Budgeted
Expenditures and Other Financing Uses - All Funds

Expenditures by Function and Object	2018-19 Audited Actual	2019-20 Adopted Budget	2020-21 Proposed Budget	2019-20 to 2020-21	
				Increase/ Decrease	Percent Change
EDUCABLE MENTALLY HANDICAPPED					
Salaries	\$ -	\$ -	\$ 6,786	\$ 6,786	100.00%
Employee Benefits	-	-	1,999	1,999	100.00%
Materials/Supplies	3,578	4,662	4,777	115	2.47%
TOTAL	\$ 3,578	\$ 4,662	\$ 13,562	\$ 8,900	190.91%
Funding Sources:					
General Fund	\$ 3,578	\$ 4,662	\$ 13,562	\$ 8,900	190.91%
TRAINABLE MENTALLY HANDICAPPED					
Salaries	\$ 3,058,300	\$ 3,719,413	\$ 3,779,027	\$ 59,614	1.60%
Employee Benefits	1,323,437	1,679,068	1,643,820	(35,248)	(2.10%)
Purchased Services	23,872	-	-	-	-
Materials/Supplies	44,099	23,078	24,951	1,873	8.12%
Capital Outlay	901	-	-	-	-
Other	100	-	-	-	-
TOTAL	\$ 4,450,709	\$ 5,421,559	\$ 5,447,798	\$ 26,239	0.48%
Funding Sources:					
General Fund	\$ 3,084,831	\$ 4,318,786	\$ 4,449,555	\$ 130,769	3.03%
Special Revenue Fund	1,305,680	1,051,729	946,478	(105,251)	(10.01%)
Education Improvement Act Fund	60,198	51,044	51,765	721	1.41%
ORTHOPEDEICALLY HANDICAPPED					
Salaries	\$ 709,813	\$ 903,263	\$ 942,815	\$ 39,552	4.38%
Employee Benefits	329,290	426,322	434,056	7,734	1.81%
Purchased Services	85,906	29,785	34,785	5,000	16.79%
Materials/Supplies	49,631	553	675	122	22.06%
TOTAL	\$ 1,174,640	\$ 1,359,923	\$ 1,412,331	\$ 52,408	3.85%
Funding Sources:					
General Fund	\$ 1,150,838	\$ 1,359,923	\$ 1,412,331	\$ 52,408	3.85%
Special Revenue Fund	23,802	-	-	-	-

Three -Year Comparison
2018-19 To 2020-21

Comprehensive Budgeted
Expenditures and Other Financing Uses - All Funds

Expenditures by Function and Object	2018-19 Audited Actual	2019-20 Adopted Budget	2020-21 Proposed Budget	2019-20 to 2020-21	
				Increase/ Decrease	Percent Change
VISUALLY HANDICAPPED					
Salaries	\$ 332,812	\$ 343,345	\$ 353,020	\$ 9,675	2.82%
Employee Benefits	135,981	142,481	147,695	5,214	3.66%
Purchased Services	9,527	7,920	7,920	-	-
Materials/Supplies	2,335	6,679	6,660	(19)	(0.28%)
TOTAL	\$ 480,655	\$ 500,425	\$ 515,295	\$ 14,870	2.97%
Funding Source:					
General Fund	\$ 158,636	\$ 158,705	\$ 204,379	\$ 45,674	28.78%
Special Revenue Fund	271,049	289,308	258,468	(30,840)	(10.66%)
Educational Improvement Act Fund	50,970	52,412	52,448	36	0.07%
HEARING HANDICAPPED					
Salaries	\$ 704,911	874,248	\$ 788,701	\$ (85,547)	(9.79%)
Employee Benefits	334,748	416,965	387,175	(29,790)	(7.14%)
Purchased Services	83,853	13,000	13,000	-	-
Materials/Supplies	42,264	3,235	2,880	(355)	(10.97%)
TOTAL	\$ 1,165,776	\$ 1,307,448	\$ 1,191,756	\$ (115,692)	(8.85%)
Funding Sources:					
General Fund	\$ 555,148	\$ 753,474	\$ 637,149	\$ (116,325)	(15.44%)
Special Revenue Fund	608,703	552,049	552,682	633	0.11%
Education Improvement Act Fund	1,925	1,925	1,925	-	-
SPEECH HANDICAPPED					
Salaries	\$ 3,075,170	\$ 3,455,409	\$ 3,618,859	\$ 163,450	4.73%
Employee Benefits	1,257,845	1,452,067	1,534,865	82,798	5.70%
Purchased Services	183,465	15,425	16,106	681	4.41%
Materials/Supplies	19,530	24,943	25,444	501	2.01%
TOTAL	\$ 4,536,010	\$ 4,947,844	\$ 5,195,274	\$ 247,430	5.00%
Funding Sources:					
General Fund	\$ 3,859,985	\$ 4,202,485	\$ 4,464,181	\$ 261,696	6.23%
Special Revenue Fund	460,331	492,440	492,736	296	0.06%
Education Improvement Act Fund	215,694	252,919	238,357	(14,562)	(5.76%)

Three -Year Comparison
2018-19 To 2020-21

Comprehensive Budgeted
Expenditures and Other Financing Uses - All Funds

Expenditures by Function and Object	2018-19 Audited Actual	2019-20 Adopted Budget	2020-21 Proposed Budget	2019-20 to 2020-21	
				Increase/ Decrease	Percent Change
LEARNING DISABILITIES					
Salaries	\$ 20,926,073	\$ 22,876,861	\$ 23,327,207	\$ 450,346	1.97%
Employee Benefits	9,354,468	10,358,194	10,715,847	357,653	3.45%
Purchased Services	126,062	633,551	127,105	(506,446)	(79.94%)
Materials/Supplies	374,490	387,604	1,167,518	779,914	201.21%
Capital Outlay	1,625	-	-	-	-
Other	606	100	1,100	1,000	1000.00%
TOTAL	\$ 30,783,324	\$ 34,256,310	\$ 35,338,777	\$ 1,082,467	3.16%
Funding Sources:					
General Fund	\$ 27,215,986	\$ 30,441,528	\$ 30,835,978	\$ 394,450	1.30%
Special Revenue Fund	2,754,214	3,035,210	3,736,226	701,016	23.10%
Education Improvement Act Fund	813,124	779,572	766,573	(12,999)	(1.67%)
EMOTIONALLY HANDICAPPED					
Salaries	\$ 1,509,865	\$ 1,607,701	\$ 1,702,695	\$ 94,994	5.91%
Employee Benefits	686,573	737,767	787,051	49,284	6.68%
Materials/Supplies	13,665	20,097	19,691	(406)	(2.02%)
TOTAL	\$ 2,210,103	\$ 2,365,565	\$ 2,509,437	\$ 143,872	6.08%
Funding Sources:					
General Fund	\$ 1,921,585	\$ 2,215,920	\$ 2,359,566	\$ 143,646	6.48%
Special Revenue Fund	282,193	143,320	143,546	226	0.16%
Education Improvement Act Fund	6,325	6,325	6,325	-	-
COORDINATED EARLY INTERVENING SERVICES (CEIS)					
Salaries	\$ 3,067,455	\$ 3,945,670	\$ 3,696,437	\$ (249,233)	(6.32%)
Employee Benefits	1,250,262	1,625,940	1,550,506	(75,434)	(4.64%)
Materials/Supplies	15,348	14,512	18,452	3,940	27.15%
TOTAL	\$ 4,333,065	\$ 5,586,122	\$ 5,265,395	\$ (320,727)	(5.74%)
Funding Sources:					
General Fund	\$ 4,244,243	\$ 5,480,666	\$ 5,138,463	\$ (342,203)	(6.24%)
Special Revenue Fund	842	-	-	-	-
Education Improvement Act Fund	87,980	105,456	126,932	21,476	20.36%

Three -Year Comparison
2018-19 To 2020-21

Comprehensive Budgeted
Expenditures and Other Financing Uses - All Funds

Expenditures by Function and Object	2018-19 Audited Actual	2019-20 Adopted Budget	2020-21 Proposed Budget	2019-20 to 2020-21	
				Increase/ Decrease	Percent Change
PRESCHOOL HANDICAPPED SELF-CONTAINED (3 & 4 YEAR OLDS)					
Salaries	\$ 1,869,600	\$ 2,001,471	\$ 2,085,417	\$ 83,946	4.19%
Employee Benefits	810,484	871,328	940,271	68,943	7.91%
Purchased Services	17,052	-	-	-	-
Materials/Supplies	39,814	47,798	48,574	776	1.62%
TOTAL	\$ 2,736,950	\$ 2,920,597	\$ 3,074,262	\$ 153,665	5.26%
Funding Sources:					
General Fund	\$ 2,047,584	\$ 2,177,017	\$ 2,330,655	\$ 153,638	7.06%
Special Revenue Fund	672,596	726,419	726,747	328	0.05%
Education Improvement Act	16,770	17,161	16,860	(301)	(1.75%)
EARLY CHILDHOOD PROGRAMS					
Salaries	\$ 4,350,756	\$ 4,648,429	\$ 5,286,435	\$ 638,006	13.73%
Employee Benefits	2,047,217	2,180,221	2,415,132	234,911	10.77%
Purchased Services	74,795	6,502	6,437	(65)	(1.00%)
Materials/Supplies	485,058	566,789	560,771	(6,018)	(1.06%)
Capital Outlay	1,012	1,259	1,403	144	11.44%
Other	19	-	1,700	1,700	100.00%
TOTAL	\$ 6,958,857	\$ 7,403,200	\$ 8,271,878	\$ 868,678	11.73%
Funding Sources:					
General Fund	\$ 265,621	\$ 235,520	\$ 227,851	\$ (7,669)	(3.26%)
Special Revenue Fund	6,155,081	5,312,716	5,992,392	679,676	12.79%
Education Improvement Act Fund	538,155	1,854,964	2,051,635	196,671	10.60%
GIFTED AND TALENTED-ACADEMIC					
Salaries	\$ 5,098,199	\$ 7,110,478	\$ 7,178,319	\$ 67,841	0.95%
Employee Benefits	2,147,103	3,078,465	3,087,283	8,818	0.29%
Purchased Services	429,430	362,790	364,990	2,200	0.61%
Materials/Supplies	257,923	298,684	304,773	6,089	2.04%
Capital Outlay	-	4,000	4,000	-	-
Other	426	450	450	-	-
TOTAL	\$ 7,933,081	\$ 10,854,867	\$ 10,939,815	\$ 84,948	0.78%
Funding Sources:					
General Fund	\$ 7,795,778	\$ 10,744,069	\$ 10,811,119	\$ 67,050	0.62%
Education Improvement Act Fund	137,303	110,798	128,696	17,898	16.15%

Three -Year Comparison
2018-19 To 2020-21

Comprehensive Budgeted
Expenditures and Other Financing Uses - All Funds

Expenditures by Function and Object	2018-19 Audited Actual	2019-20 Adopted Budget	2020-21 Proposed Budget	2019-20 to 2020-21	
				Increase/ Decrease	Percent Change
ADVANCED PLACEMENT					
Salaries	\$ 107,075	\$ 46,221	\$ 46,347	\$ 126	0.27%
Employee Benefits	31,277	13,779	13,654	(125)	(0.91%)
Purchased Services	128,880	484,679	459,679	(25,000)	(5.16%)
Materials/Supplies	356,609	95,283	95,283	-	-
TOTAL	\$ 623,841	\$ 639,962	\$ 614,963	\$ (24,999)	(3.91%)
Funding Sources:					
General Fund	\$ 623,841	\$ 639,962	\$ 614,963	\$ (24,999)	(3.91%)
HOMEBOUND					
Salaries	\$ 584,710	\$ 733,378	\$ 733,818	\$ 440	0.06%
Employee Benefits	165,406	218,620	216,182	(2,438)	(1.12%)
Purchased Services	65,526	150,000	150,000	-	-
TOTAL	\$ 815,642	\$ 1,101,998	\$ 1,100,000	\$ (1,998)	(0.18%)
Funding Source:					
General Fund	\$ 815,642	\$ 1,101,998	\$ 1,100,000	\$ (1,998)	(0.18%)
OTHER SPECIAL PROGRAMS					
Salaries	\$ 10,185,865	\$ 11,659,895	\$ 12,715,189	\$ 1,055,294	9.05%
Employee Benefits	4,320,836	5,041,271	5,521,660	480,389	9.53%
Purchased Services	173,754	212,001	111,501	(100,500)	(47.41%)
Materials/Supplies	107,774	610,994	624,017	13,023	2.13%
Capital Outlay	5,092	-	325	325	100.00%
Other	176	500	500	-	-
TOTAL	\$ 14,793,497	\$ 17,524,661	\$ 18,973,192	\$ 1,448,531	8.27%
Funding Sources:					
General Fund	\$ 8,858,126	\$ 11,202,130	\$ 12,806,221	\$ 1,604,091	14.32%
Special Revenue Fund	2,207,309	2,220,411	2,380,757	160,346	7.22%
Education Improvement Act Fund	3,728,062	4,102,120	3,786,214	(315,906)	(7.70%)

Three -Year Comparison
2018-19 To 2020-21

Comprehensive Budgeted
Expenditures and Other Financing Uses - All Funds

Expenditures by Function and Object	2018-19 Audited Actual	2019-20 Adopted Budget	2020-21 Proposed Budget	2019-20 to 2020-21	
				Increase/ Decrease	Percent Change
AUTISM					
Salaries	\$ 1,213,245	\$ 1,763,912	\$ 1,594,822	\$ (169,090)	(9.59%)
Employee Benefits	607,359	850,784	818,395	(32,389)	(3.81%)
Purchased Services	138,102	34,517	-	(34,517)	(100.00%)
Materials/Supplies	11,931	29,975	14,804	(15,171)	(50.61%)
Capital Outlay	-	4,500	-	(4,500)	(100.00%)
TOTAL	\$ 1,970,637	\$ 2,683,688	\$ 2,428,021	\$ (255,667)	(9.53%)
Funding Sources:					
General Fund	\$ 1,788,457	\$ 2,462,484	\$ 2,233,839	\$ (228,645)	(9.29%)
Special Revenue Fund	182,180	221,204	194,182	(27,022)	(12.22%)
PRIMARY SUMMER SCHOOL					
Salaries	\$ 7,886	\$ -	\$ -	\$ -	-
Employee Benefits	2,058	-	-	-	-
Materials/Supplies	731	-	-	-	-
TOTAL	\$ 10,675	\$ -	\$ -	\$ -	-
Funding Sources:					
General Fund	\$ 167	\$ -	\$ -	\$ -	-
Special Revenue Fund	10,420	-	-	-	-
Education Improvement Act	88	-	-	-	-
ELEMENTARY SUMMER SCHOOL					
Salaries	\$ 282,078	\$ 400,586	\$ 431,338	\$ 30,752	7.68%
Employee Benefits	85,526	119,414	127,072	7,658	6.41%
Purchased Services	260	-	-	-	-
Materials/Supplies	46,170	192,713	215,423	22,710	11.78%
TOTAL	\$ 414,034	\$ 712,713	\$ 773,833	\$ 61,120	8.58%
Funding Sources:					
General Fund	\$ 3,259	\$ -	\$ -	\$ -	-
Special Revenue fund	3,335	-	-	-	-
Education Improvement Act Fund	407,440	712,713	773,833	61,120	8.58%

Three -Year Comparison
2018-19 To 2020-21

Comprehensive Budgeted
Expenditures and Other Financing Uses - All Funds

Expenditures by Function and Object	2018-19 Audited Actual	2019-20 Adopted Budget	2020-21 Proposed Budget	2019-20 to 2020-21	
				Increase/ Decrease	Percent Change
HIGH SCHOOL SUMMER SCHOOL					
Salaries	\$ 13,471	\$ 23,111	\$ 23,173	\$ 62	0.27%
Employee Benefits	4,128	6,889	6,827	(62)	(0.90%)
Materials/Supplies	207	5,000	5,000	-	-
TOTAL	\$ 17,806	\$ 35,000	\$ 35,000	\$ -	-
Funding Sources:					
General Fund	\$ 4,019	\$ -	\$ -	\$ -	-
Special Revenue Fund	7,834	-	-	-	-
Education Improvement Act Fund	5,953	35,000	35,000	-	-
GIFTED & TALENTED SUMMER SCHOOL					
Salaries	\$ 36,839	\$ -	\$ -	\$ -	-
Employee Benefits	10,932	-	-	-	-
Purchased Services	72,342	98,907	98,907	-	-
Materials/Supplies	29,616	66,080	66,080	-	-
TOTAL	\$ 149,729	\$ 164,987	\$ 164,987	\$ -	-
Funding Source:					
General Fund	\$ 149,729	\$ 164,987	\$ 164,987	\$ -	-
INSTRUCTIONAL PROGRAMS BEYOND REGULAR SCHOOL DAY					
Salaries	\$ 688,300	\$ 371,308	\$ 372,316	\$ 1,008	0.27%
Employee Benefits	200,057	110,676	109,667	(1,009)	(0.91%)
Materials/Supplies	10,501	100,000	100,000	-	-
TOTAL	\$ 898,858	\$ 581,984	\$ 581,983	\$ (1)	(0.00%)
Funding Sources:					
General Fund	\$ 83,684	\$ 99,021	\$ 99,020	\$ (1)	(0.00%)
Special Revenue Fund	473,605	-	-	-	-
Education Improvement Act Fund	341,569	482,963	482,963	-	-

Three -Year Comparison
2018-19 To 2020-21

Comprehensive Budgeted
Expenditures and Other Financing Uses - All Funds

Expenditures by Function and Object	2018-19 Audited Actual	2019-20 Adopted Budget	2020-21 Proposed Budget	2019-20 to 2020-21	
				Increase/ Decrease	Percent Change
ADULT BASIC EDUCATION PROGRAMS					
Salaries	\$ 563,924	\$ 503,458	\$ 534,281	\$ 30,823	6.12%
Employee Benefits	200,198	189,504	195,451	5,947	3.14%
Purchased Services	8,107	11,600	11,600	-	-
Materials/Supplies	28,970	237,491	195,320	(42,171)	(17.76%)
TOTAL	\$ 801,199	\$ 942,053	\$ 936,652	\$ (5,401)	(0.57%)
Funding Sources:					
General Fund	\$ 493,129	\$ 475,421	\$ 500,981	\$ 25,560	5.38%
Special Revenue Fund	137,906	171,572	182,780	11,208	6.53%
Education Improvement Act Fund	170,164	295,060	252,891	(42,169)	(14.29%)
ADULT SECONDARY EDUCATION PROGRAMS					
Salaries	\$ 230,564	\$ 269,884	\$ 270,056	\$ 172	0.06%
Employee Benefits	89,576	102,714	102,597	(117)	(0.11%)
Purchased Services	8,364	8,500	9,000	500	5.88%
Materials/Supplies	30,157	29,689	29,189	(500)	(1.68%)
Capital Outlay	2,003	-	-	-	-
TOTAL	\$ 360,664	\$ 410,787	\$ 410,842	\$ 55	0.01%
Funding Sources:					
General Fund	\$ 250,888	\$ 264,302	\$ 264,289	\$ (13)	(0.00%)
Special Revenue Fund	3,885	-	-	-	-
Education Improvement Act Fund	105,891	146,485	146,553	68	0.05%
ADULT ENGLISH LITERACY					
Salaries	\$ 193,201	\$ 137,137	\$ 137,463	\$ 326	0.24%
Employee Benefits	43,352	40,880	40,555	(325)	(0.80%)
Purchased Services	336	-	-	-	-
Materials/Supplies	11,897	6,500	6,500	-	-
TOTAL	\$ 248,786	\$ 184,517	\$ 184,518	\$ 1	0.00%
Funding Sources:					
General Fund	\$ 3,975	\$ 7,088	\$ 7,088	\$ -	-
Special Revenue Fund	244,811	177,429	177,430	1	0.00%

Three -Year Comparison
2018-19 To 2020-21

Comprehensive Budgeted
Expenditures and Other Financing Uses - All Funds

Expenditures by Function and Object	2018-19 Audited Actual	2019-20 Adopted Budget	2020-21 Proposed Budget	2019-20 to 2020-21	
				Increase/ Decrease	Percent Change
ADULT EDUCATION REMEDIAL					
Salaries	\$ -	\$ 20,291	\$ 20,345	\$ 54	0.27%
Employee Benefits	-	6,048	5,993	(55)	(0.91%)
TOTAL	\$ -	\$ 26,339	\$ 26,338	\$ (1)	(0.00%)
Funding Sources:					
Education Improvement Act Fund	\$ -	\$ 26,339	\$ 26,338	\$ (1)	(0.00%)
PARENTING AND FAMILY LITERACY					
Salaries	\$ 607,275	\$ 573,044	\$ 670,143	\$ 97,099	16.94%
Employee Benefits	300,343	326,195	388,773	62,578	19.18%
Purchased Services	36,747	27,000	28,500	1,500	5.56%
Materials/Supplies	140,956	173,970	223,000	49,030	28.18%
Other	510	300	300	-	-
TOTAL	\$ 1,085,831	\$ 1,100,509	\$ 1,310,716	\$ 210,207	19.10%
Funding Sources:					
General Fund	\$ 34,244	\$ 219	\$ 139,029	\$ 138,810	63383.56%
Special Revenue Fund	819,965	955,470	1,171,687	216,217	22.63%
Education Improvement Act Fund	231,622	144,820	-	(144,820)	(100.00%)
INSTRUCTIONAL PUPIL ACTIVITY					
Salaries	\$ 115,920	\$ 66,298	\$ 68,873	\$ 2,575	3.88%
Employee Benefits	28,969	19,769	20,303	534	2.70%
Purchased Services	20,801	22,565	22,563	(2)	(0.01%)
Materials/Supplies	36,913	48,001	50,285	2,284	4.76%
Other	1,403	42,151	63,937	21,786	51.69%
TOTAL	\$ 204,006	\$ 198,784	\$ 225,961	\$ 27,177	13.67%
Funding Sources:					
General Fund	\$ 131,106	\$ 156,633	\$ 162,024	\$ 5,391	3.44%
Pupil Activity Fund	72,900	42,151	63,937	21,786	51.69%
TOTAL INSTRUCTION	\$ 300,342,913	\$ 332,687,705	\$ 333,744,005	\$ 1,377,027	0.41%

Three -Year Comparison
2018-19 To 2020-21

Comprehensive Budgeted
Expenditures and Other Financing Uses - All Funds

Expenditures by Function and Object	2018-19 Audited Actual	2019-20 Adopted Budget	2020-21 Proposed Budget	2019-20 to 2020-21	
				Increase/ Decrease	Percent Change
SUPPORT SERVICES					
ATTENDANCE & SOCIAL WORK SERVICES					
Salaries	\$ 2,845,991	\$ 2,818,158	\$ 2,790,945	\$ (27,213)	(0.97%)
Employee Benefits	1,226,544	1,253,739	1,265,716	11,977	0.96%
Purchased Services	21,549	28,350	28,550	200	0.71%
Materials/Supplies	19,597	24,630	29,397	4,767	19.35%
Capital Outlay	6,746	10,000	10,000	-	-
TOTAL	\$ 4,120,427	\$ 4,134,877	\$ 4,124,608	\$ (10,269)	(0.25%)
Funding Sources:					
General Fund	\$ 4,120,427	\$ 4,134,877	\$ 4,124,608	\$ (10,269)	(0.25%)
GUIDANCE SERVICES					
Salaries	\$ 7,897,862	\$ 8,421,578	\$ 8,798,045	\$ 376,467	4.47%
Employee Benefits	3,244,416	3,517,278	3,688,408	171,130	4.87%
Purchased Services	80,965	88,552	88,734	182	0.21%
Materials/Supplies	141,620	113,500	137,577	24,077	21.21%
TOTAL	\$ 11,364,863	\$ 12,140,908	\$ 12,712,764	\$ 571,856	4.71%
Funding Sources:					
General Fund	\$ 9,778,869	\$ 10,745,754	\$ 11,321,845	\$ 576,091	5.36%
Special Revenue Fund	1,270,820	1,216,043	1,182,929	(33,114)	(2.72%)
Education Improvement Act Fund	315,174	179,111	207,990	28,879	16.12%
HEALTH SERVICES					
Salaries	\$ 3,047,635	\$ 3,357,304	\$ 3,459,372	\$ 102,068	3.04%
Employee Benefits	1,430,199	1,602,925	1,612,433	9,508	0.59%
Purchased Services	195,443	224,982	224,925	(57)	(0.03%)
Materials/Supplies	172,378	166,677	168,310	1,633	0.98%
Capital Outlay	-	3,000	3,000	-	-
Other	-	241	250	9	3.73%
TOTAL	\$ 4,845,655	\$ 5,355,129	\$ 5,468,290	\$ 113,161	2.11%
Funding Sources:					
General Fund	\$ 3,916,925	\$ 4,511,325	\$ 4,570,067	\$ 58,742	1.30%
Special Revenue Fund	859,349	843,804	898,223	54,419	6.45%
Education Improvement Act	67,301	-	-	-	-
School Building Fund	2,080	-	-	-	-

Three -Year Comparison
2018-19 To 2020-21

Comprehensive Budgeted
Expenditures and Other Financing Uses - All Funds

Expenditures by Function and Object	2018-19 Audited Actual	2019-20 Adopted Budget	2020-21 Proposed Budget	2019-20 to 2020-21	
				Increase/ Decrease	Percent Change
PSYCHOLOGICAL SERVICES					
Salaries	\$ 2,040,499	\$ 2,093,182	\$ 2,138,324	\$ 45,142	2.16%
Employee Benefits	850,666	883,421	895,440	12,019	1.36%
Purchased Services	37,084	12,000	12,000	-	-
Materials/Supplies	8,255	31,150	31,050	(100)	(0.32%)
TOTAL	\$ 2,936,504	\$ 3,019,753	\$ 3,076,814	\$ 57,061	1.89%
Funding Sources:					
General Fund	\$ 2,716,229	\$ 2,801,179	\$ 2,847,222	\$ 46,043	1.64%
Special Revenue Fund	220,275	218,574	229,592	11,018	5.04%
EXCEPTIONAL PROGRAM SERVICES					
Salaries	\$ 140,876	\$ 128,571	\$ 127,993	\$ (578)	(0.45%)
Employee Benefits	63,433	64,209	64,438	229	0.36%
Purchased Services	708	-	200	200	100.00%
Materials/Supplies	401	3,000	3,000	-	-
Other	10,447	-	-	-	-
TOTAL	\$ 215,865	\$ 195,780	\$ 195,631	\$ (149)	(0.08%)
Funding Sources:					
General Fund	\$ 129,650	\$ 97,872	\$ 97,992	\$ 120	0.12%
Special Revenue Fund	86,215	97,908	97,639	(269)	(0.27%)
VOCATIONAL PLACEMENT SERVICES					
Purchased Services	\$ -	\$ 20,000	\$ 20,000	\$ -	-
TOTAL	\$ -	\$ 20,000	\$ 20,000	\$ -	-
Funding Sources:					
Special Revenue Fund	\$ -	\$ 10,000	\$ 10,000	\$ -	-
Education Improvement Act	-	10,000	10,000	-	-

Three -Year Comparison
2018-19 To 2020-21

Comprehensive Budgeted
Expenditures and Other Financing Uses - All Funds

Expenditures by Function and Object	2018-19 Audited Actual	2019-20 Adopted Budget	2020-21 Proposed Budget	2019-20 to 2020-21	
				Increase/ Decrease	Percent Change
CAREER SPECIALIST SERVICES					
Salaries	\$ 57,564	\$ 205,776	\$ 202,898	\$ (2,878)	(1.40%)
Employee Benefits	21,790	83,366	82,528	(838)	(1.01%)
Purchased Service	22,528	-	-	-	-
TOTAL	\$ 101,882	\$ 289,142	\$ 285,426	\$ (3,716)	(1.29%)
Funding Sources:					
General Fund	\$ 1,038	\$ 23,789	\$ 20,115	\$ (3,674)	(15.44%)
Special Revenue Fund	78,316	265,353	265,311	(42)	(0.02%)
Education Improvement Act	22,528	-	-	-	-
IMPROVEMENT OF INSTRUCTION CURRICULUM DEVELOPMENT					
Salaries	\$ 6,070,285	\$ 6,229,507	\$ 6,112,114	\$ (117,393)	(1.88%)
Employee Benefits	2,338,826	2,508,972	2,426,554	(82,418)	(3.28%)
Purchased Services	161,422	585,856	285,756	(300,100)	(51.22%)
Materials/Supplies	247,485	174,826	164,076	(10,750)	(6.15%)
Capital Outlay	7,043	14,200	11,200	(3,000)	(21.13%)
Other	389	450	450	-	-
TOTAL	\$ 8,825,450	\$ 9,513,811	\$ 9,000,150	\$ (513,661)	(5.40%)
Funding Sources:					
General Fund	\$ 6,007,497	\$ 6,257,357	\$ 5,950,956	\$ (306,401)	(4.90%)
Special Revenue Fund	1,342,907	1,587,662	1,607,003	19,341	1.22%
Education Improvement Act Fund	1,475,046	1,668,792	1,442,191	(226,601)	(13.58%)
LIBRARY & MEDIA SERVICES					
Salaries	\$ 4,292,419	\$ 4,482,843	\$ 4,593,216	\$ 110,373	2.46%
Employee Benefits	1,986,419	2,121,044	2,155,567	34,523	1.63%
Purchased Services	15,142	12,655	12,024	(631)	(4.99%)
Materials/Supplies	707,036	786,615	771,786	(14,829)	(1.89%)
Capital Outlay	1,123	-	-	-	-
Other	65,650	-	-	-	-
TOTAL	\$ 7,067,789	\$ 7,403,157	\$ 7,532,593	\$ 129,436	1.75%
Funding Sources:					
General Fund	\$ 6,925,495	\$ 7,314,214	\$ 7,434,689	\$ 120,475	1.65%
Special Revenue Fund	32,161	-	-	-	-
Education Improvement Act Fund	97,669	88,943	97,904	8,961	10.07%
School Building Fund	12,464	-	-	-	-

Three -Year Comparison
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Comprehensive Budgeted
Expenditures and Other Financing Uses - All Funds

Expenditures by Function and Object	2018-19 Audited Actual	2019-20 Adopted Budget	2020-21 Proposed Budget	2019-20 to 2020-21	
				Increase/ Decrease	Percent Change
SUPERVISION OF SPECIAL PROGRAMS					
Salaries	\$ 2,236,172	\$ 2,414,073	\$ 2,540,781	\$ 126,708	5.25%
Employee Benefits	879,133	999,313	1,053,523	54,210	5.42%
Purchased Services	153,394	70,491	73,630	3,139	4.45%
Materials/Supplies	48,121	126,614	69,450	(57,164)	(45.15%)
Capital Outlay	4,983	-	-	-	-
Other	1,828	1,177	2,146	969	82.33%
TOTAL	\$ 3,323,631	\$ 3,611,668	\$ 3,739,530	\$ 127,862	3.54%
Funding Sources:					
General Fund	\$ 1,461,260	\$ 1,687,280	\$ 1,739,088	\$ 51,808	3.07%
Special Revenue Fund	1,361,108	1,470,982	1,547,412	76,430	5.20%
Education Improvement Act Fund	501,263	453,406	453,030	(376)	(0.08%)
STAFF DEVELOPMENT					
Salaries	\$ 1,633,539	\$ 990,206	\$ 1,227,305	\$ 237,099	23.94%
Employee Benefits	545,873	383,660	458,642	74,982	19.54%
Purchased Services	3,898,879	1,970,706	2,998,558	1,027,852	52.16%
Materials/Supplies	475,344	2,603,806	3,133,082	529,276	20.33%
Capital Outlay	19,072	-	-	-	-
Other	5,727	15,494	15,241	(253)	(1.63%)
TOTAL	\$ 6,578,434	\$ 5,963,872	\$ 7,832,828	\$ 1,868,956	31.34%
Funding Sources:					
General Fund	\$ 3,753,514	\$ 3,882,480	\$ 4,194,521	\$ 312,041	8.04%
Special Revenue Fund	2,070,507	1,520,568	3,045,724	1,525,156	100.30%
Education Improvement Act Fund	754,413	560,824	592,583	31,759	5.66%
BOARD OF EDUCATION					
Salaries	\$ 231,357	\$ 243,984	\$ 243,984	\$ -	-
Employee Benefits	67,963	72,738	71,882	(856)	(1.18%)
Purchased Services	374,797	230,400	230,400	-	-
Materials/Supplies	19,489	34,410	34,410	-	-
Other	48,950	48,500	48,500	-	-
TOTAL	\$ 742,556	\$ 630,032	\$ 629,176	\$ (856)	(0.14%)
Funding Source:					
General Fund	\$ 742,556	\$ 630,032	\$ 629,176	\$ (856)	(0.14%)

Three -Year Comparison
2018-19 To 2020-21

Comprehensive Budgeted
Expenditures and Other Financing Uses - All Funds

Expenditures by Function and Object	2018-19 Audited Actual	2019-20 Adopted Budget	2020-21 Proposed Budget	2019-20 to 2020-21	
				Increase/ Decrease	Percent Change
OFFICE OF THE SUPERINTENDENT					
Salaries	\$ 529,077	\$ 529,130	\$ 535,660	\$ 6,530	1.23%
Employee Benefits	188,011	191,384	192,178	794	0.41%
Purchased Services	18,789	26,550	27,550	1,000	3.77%
Materials/Supplies	11,196	32,168	32,168	-	-
Capital Outlay	2,129	3,000	3,000	-	-
Other	12,955	18,734	18,734	-	-
TOTAL	\$ 762,157	\$ 800,966	\$ 809,290	\$ 8,324	1.04%
Funding Source:					
General Fund	\$ 762,157	\$ 800,966	\$ 809,290	\$ 8,324	1.04%
SCHOOL ADMINISTRATION					
Salaries	\$ 18,662,584	\$ 19,134,927	\$ 19,625,729	\$ 490,802	2.56%
Employee Benefits	7,572,747	7,914,652	8,151,369	236,717	2.99%
Purchased Services	121,737	124,919	129,306	4,387	3.51%
Materials/Supplies	253,892	213,514	205,575	(7,939)	(3.72%)
Capital Outlay	3,007	4,551	4,365	(186)	(4.09%)
Other	27,536	21,591	23,902	2,311	10.70%
TOTAL	\$ 26,641,503	\$ 27,414,154	\$ 28,140,246	\$ 726,092	2.65%
Funding Sources:					
General Fund	\$ 26,532,660	\$ 27,394,441	\$ 28,128,905	\$ 734,464	2.68%
Special Revenue Fund	16,873	19,713	11,341	(8,372)	(42.47%)
Education Improvement Act Fund	60,888	-	-	-	-
School Building Fund	31,082	-	-	-	-
FISCAL SERVICES					
Salaries	\$ 1,541,182	\$ 1,605,093	\$ 1,605,428	\$ 335	0.02%
Employee Benefits	655,148	682,706	681,951	(755)	(0.11%)
Purchased Services	121,805	138,551	160,201	21,650	15.63%
Materials/Supplies	34,827	34,150	34,350	200	0.59%
Capital Outlay	10,434	3,500	3,500	-	-
Other	6,889	10,550	9,100	(1,450)	(13.74%)
TOTAL	\$ 2,370,285	\$ 2,474,550	\$ 2,494,530	\$ 19,980	0.81%
Funding Sources:					
General Fund	\$ 2,341,562	\$ 2,474,550	\$ 2,494,530	\$ 19,980	0.81%
School Building Fund	28,723	-	-	-	-

Three -Year Comparison
2018-19 To 2020-21

Comprehensive Budgeted
Expenditures and Other Financing Uses - All Funds

Expenditures by Function and Object	2018-19 Audited Actual	2019-20 Adopted Budget	2020-21 Proposed Budget	2019-20 to 2020-21	
				Increase/ Decrease	Percent Change
FACILITIES ACQUISITION & CONSTRUCTION					
Salaries	\$ 1,276,406	\$ 1,506,043	\$ 1,522,331	\$ 16,288	1.08%
Employee Benefits	472,541	576,987	577,788	801	0.14%
Purchased Services	191,176	163,665	191,298	27,633	16.88%
Materials/Supplies	1,741,641	124,531	169,467	44,936	36.08%
Capital Outlay	19,241,888	19,808,757	25,924,282	6,115,525	30.87%
Other	2,067	5,461,898	6,838,366	1,376,468	25.20%
TOTAL	\$ 22,925,719	\$ 27,641,881	\$ 35,223,532	\$ 7,581,651	27.43%
Funding Sources:					
General Fund	\$ 4,848,483	\$ -	\$ -	\$ -	-
School Building Fund	18,077,236	27,641,881	35,223,532	7,581,651	27.43%
OPERATION & MAINTENANCE OF PLANT					
Salaries	\$ 12,577,772	\$ 12,755,309	\$ 12,852,473	\$ 97,164	0.76%
Employee Benefits	5,921,977	6,367,150	6,361,322	(5,828)	(0.09%)
Purchased Services	8,178,027	8,292,161	11,360,858	3,068,697	37.01%
Materials/Supplies	14,355,658	15,571,145	15,805,304	234,159	1.50%
Capital Outlay	6,773,144	1,241,217	2,611,875	1,370,658	110.43%
Other	568,460	613,008	849,576	236,568	38.59%
TOTAL	\$ 48,375,038	\$ 44,839,990	\$ 49,841,408	\$ 5,001,418	11.15%
Funding Sources:					
General Fund	\$ 41,800,012	\$ 44,111,119	\$ 45,217,320	\$ 1,106,201	2.51%
Special Revenue Fund	58,389	41,001	25,595	(15,406)	(37.57%)
School Building Fund	6,516,637	687,870	4,598,493	3,910,623	568.51%
STUDENT TRANSPORTATION					
Salaries	\$ 12,253,438	\$ 12,565,266	\$ 12,650,003	\$ 84,737	0.67%
Employee Benefits	5,953,062	6,558,984	6,726,751	167,767	2.56%
Purchased Services	487,960	696,815	734,515	37,700	5.41%
Materials/Supplies	381,563	305,480	315,480	10,000	3.27%
Capital Outlay	462,908	369,400	379,400	10,000	2.71%
TOTAL	\$ 19,538,931	\$ 20,495,945	\$ 20,806,149	\$ 310,204	1.51%
Funding Sources:					
General Fund	\$ 18,928,119	\$ 20,492,338	\$ 20,806,149	\$ 313,811	1.53%
Special Revenue Fund	266,779	3,607	-	(3,607)	(100.00%)
Education Improvement Act Fund	344,033	-	-	-	-

Three -Year Comparison
2018-19 To 2020-21

Comprehensive Budgeted
Expenditures and Other Financing Uses - All Funds

Expenditures by Function and Object	2018-19 Audited Actual	2019-20 Adopted Budget	2020-21 Proposed Budget	2019-20 to 2020-21	
				Increase/ Decrease	Percent Change
FOOD SERVICES					
Salaries	\$ 7,245,775	\$ 7,626,153	\$ 7,633,152	\$ 6,999	0.09%
Employee Benefits	3,938,419	4,325,492	4,352,168	26,676	0.62%
Purchased Services	118,502	483,450	160,797	(322,653)	(66.74%)
Materials/Supplies	8,984,802	8,386,325	8,804,456	418,131	4.99%
Capital Outlay	121,878	611,948	592,200	(19,748)	(3.23%)
Other	23,339	20,000	20,000	-	-
TOTAL	\$ 20,432,715	\$ 21,453,368	\$ 21,562,773	\$ 109,405	0.51%
Funding Sources:					
General Fund	\$ 145,273	\$ 43,653	\$ -	\$ (43,653)	(100.00%)
Special Revenue Fund	3,050	-	-	-	-
Food Service Fund	20,253,242	21,409,715	21,562,773	153,058	0.71%
School Building Fund	31,150	-	-	-	-
INTERNAL SERVICES					
Salaries	\$ 519,901	\$ 539,908	\$ 535,953	\$ (3,955)	(0.73%)
Employee Benefits	188,317	199,246	205,883	6,637	3.33%
Purchased Services	24,699	60,300	61,900	1,600	2.65%
Materials/Supplies	46,981	73,200	72,400	(800)	(1.09%)
Capital Outlay	-	4,500	4,500	-	-
Other	2,036	2,100	2,300	200	9.52%
TOTAL	\$ 781,934	\$ 879,254	\$ 882,936	\$ 3,682	0.42%
Funding Sources:					
General Fund	\$ 697,202	\$ 790,050	\$ 788,805	\$ (1,245)	(0.16%)
School Building Fund	84,732	89,204	94,131	4,927	5.52%
SECURITY					
Salaries	\$ 138,060	\$ 104,736	\$ 235,736	\$ 131,000	125.08%
Employee Benefits	42,884	31,221	87,327	56,106	179.71%
Purchased Services	2,513,725	3,310,439	3,585,367	274,928	8.30%
Materials/Supplies	56,789	123,162	54,813	(68,349)	(55.50%)
Capital Outlay	58,646	231,618	430,398	198,780	85.82%
TOTAL	\$ 2,810,104	\$ 3,801,176	\$ 4,393,641	\$ 592,465	15.59%
Funding Sources:					
General Fund	\$ 2,706,389	\$ 3,581,278	\$ 3,963,546	\$ 382,268	10.67%
Special Revenue Fund	1,941	6,000	2,000	(4,000)	(66.67%)
School Building Fund	46,612	213,898	428,095	214,197	100.14%
Pupil Activity	55,162	-	-	-	-

Three -Year Comparison
2018-19 To 2020-21

Comprehensive Budgeted
Expenditures and Other Financing Uses - All Funds

Expenditures by Function and Object	2018-19 Audited Actual	2019-20 Adopted Budget	2020-21 Proposed Budget	2019-20 to 2020-21	
				Increase/ Decrease	Percent Change
PLANNING					
Salaries	\$ 455,046	\$ 464,073	\$ 464,073	\$ -	-
Employee Benefits	173,407	180,881	180,485	(396)	(0.22%)
Purchased Services	41,272	309,000	378,500	69,500	22.49%
Materials/Supplies	13,645	24,526	24,526	-	-
Capital Outlay	-	2,500	2,500	-	-
Other	47,700	47,700	65,000	17,300	36.27%
TOTAL	\$ 731,070	\$ 1,028,680	\$ 1,115,084	\$ 86,404	8.40%
Funding Sources:					
General Fund	\$ 599,468	\$ 892,471	\$ 978,971	\$ 86,500	9.69%
School Building Fund	131,602	136,209	136,113	(96)	(0.07%)
INFORMATION SERVICES					
Salaries	\$ 553,037	\$ 576,265	\$ 581,927	\$ 5,662	0.98%
Employee Benefits	216,695	231,554	233,160	1,606	0.69%
Purchased Services	64,285	72,200	80,581	8,381	11.61%
Materials/Supplies	173,268	191,700	211,267	19,567	10.21%
Capital Outlay	-	5,000	5,000	-	-
Other	637	-	1,327	1,327	100.00%
TOTAL	\$ 1,007,922	\$ 1,076,719	\$ 1,113,262	\$ 36,543	3.39%
Funding Source:					
General Fund	\$ 1,007,922	\$ 1,076,719	\$ 1,113,262	\$ 36,543	3.39%
STAFF SERVICES					
Salaries	\$ 1,730,552	\$ 1,846,649	\$ 1,874,359	\$ 27,710	1.50%
Employee Benefits	820,627	3,679,231	4,673,723	994,492	27.03%
Purchased Services	266,860	411,377	430,375	18,998	4.62%
Materials/Supplies	112,961	141,270	141,571	301	0.21%
Capital Outlay	1,164	27,500	27,500	-	-
Other	1,853	10,300	10,300	-	-
TOTAL	\$ 2,934,017	\$ 6,116,327	\$ 7,157,828	\$ 1,041,501	17.03%
Funding Sources:					
General Fund	\$ 2,934,017	\$ 6,116,327	\$ 7,157,828	\$ 1,041,501	17.03%

Three -Year Comparison
2018-19 To 2020-21

Comprehensive Budgeted
Expenditures and Other Financing Uses - All Funds

Expenditures by Function and Object	2018-19	2019-20	2020-21	2019-20 to 2020-21	
	Audited Actual	Adopted Budget	Proposed Budget	Increase/ Decrease	Percent Change
TECHNOLOGY AND DATA PROCESSING SERVICES					
Salaries	\$ 2,731,698	\$ 3,484,641	\$ 3,459,435	\$ (25,206)	(0.72%)
Employee Benefits	1,205,074	1,532,293	1,525,883	(6,410)	(0.42%)
Purchased Services	1,132,785	600,648	675,649	75,001	12.49%
Materials/Supplies	1,887,581	56,767	57,542	775	1.37%
Capital Outlay	2,776,388	2,874,132	6,325,350	3,451,218	120.08%
Other	-	-	3,000	3,000	100.00%
TOTAL	\$ 9,733,526	\$ 8,548,481	\$ 12,046,859	\$ 3,498,378	40.92%
Funding Sources:					
General Fund	\$ 5,369,826	\$ 6,908,524	\$ 7,204,409	\$ 295,885	4.28%
Special Revenue Fund	167,973	175,758	127,308	(48,450)	(27.57%)
Education Improvement Act	296,523	25,067	24,792	(275)	(1.10%)
School Building Fund	3,899,204	1,439,132	4,690,350	3,251,218	225.92%
SUPPORT SERVICES - PUPIL ACTIVITY					
Pupil Service Activities	\$ 16,103,264	\$ 14,322,380	\$ 18,019,469	\$ 3,697,089	25.813%
TOTAL	\$ 16,103,264	\$ 14,322,380	\$ 18,019,469	\$ 3,697,089	25.813%
Funding Sources:					
General Fund	\$ 6,272,822	\$ 6,555,143	\$ 7,085,120	\$ 529,977	8.08%
Special Revenue Fund	1,695,234	374,071	374,521	450	0.12%
Education Improvement Act Fund	38,112	18,275	18,275	-	-
School Building Fund	19,406	24,218	3,551,781	3,527,563	14565.87%
Pupil Activity Fund	8,077,690	7,350,673	6,989,772	(360,901)	(4.91%)
TOTAL SUPPORTING SERVICES, AND FACILITIES ACQUISITIONS, & CONSTRUCTION SERVICES	\$ 225,271,241	\$ 233,172,000	\$ 258,224,817	\$ 25,052,817	10.74%

Three -Year Comparison
2018-19 To 2020-21

Comprehensive Budgeted
Expenditures and Other Financing Uses - All Funds

Expenditures by Function and Object	2018-19 Audited Actual	2019-20 Adopted Budget	2020-21 Proposed Budget	2019-20 to 2020-21	
				Increase/ Decrease	Percent Change
COMMUNITY SERVICES					
CUSTODY & CARE OF CHILDREN					
Salaries	\$ 1,096,831	\$ 1,157,371	\$ 1,220,714	\$ 63,343	5.47%
Employee Benefits	328,803	380,702	392,928	12,226	3.21%
Purchased Services	6,095	4,250	3,750	(500)	(11.76%)
Materials/Supplies	85,348	108,993	64,000	(44,993)	(41.28%)
Other	4,021	479,441	617,252	137,811	28.74%
TOTAL	\$ 1,521,098	\$ 2,130,757	\$ 2,298,644	\$ 167,887	7.88%
Funding Sources:					
General Fund	\$ 44,549	\$ 32,774	\$ 32,861	\$ 87	0.27%
Special Revenue Fund	1,476,549	2,097,983	2,265,783	167,800	8.00%
WELFARE SERVICES					
Materials/Supplies	\$ 7,703	\$ 8,000	\$ 10,000	\$ 2,000	25.00%
TOTAL	\$ 7,703	\$ 8,000	\$ 10,000	\$ 2,000	25.00%
Funding Source:					
Special Revenue Fund	\$ 7,703	\$ 8,000	\$ 10,000	\$ 2,000	25.00%
NON PUBLIC SCHOOL SERVICES					
Purchased Services	\$ 226,443	\$ 251,532	\$ 236,436	\$ (15,096)	(6.00%)
Materials/Supplies	12,789	-	-	-	-
TOTAL	\$ 239,232	\$ 251,532	\$ 236,436	\$ (15,096)	(6.00%)
Funding Source:					
Special Revenue Fund	\$ 239,232	\$ 251,532	\$ 236,436	\$ (15,096)	(6.00%)
OTHER COMMUNITY SERVICE					
Materials/Supplies	\$ 56	\$ -	\$ -	\$ -	-
TOTAL	\$ 56	\$ -	\$ -	\$ -	-
Funding Source:					
General Fund	\$ 56	\$ -	\$ -	\$ -	-
TOTAL COMMUNITY SERVICES	\$ 1,768,089	\$ 2,390,289	\$ 2,545,080	\$ 154,791	6.48%

Three -Year Comparison
2018-19 To 2020-21

Comprehensive Budgeted
Expenditures and Other Financing Uses - All Funds

Expenditures by Function and Object	2018-19	2019-20	2020-21	2019-20 to 2020-21	
	Audited Actual	Adopted Budget	Proposed Budget	Increase/ Decrease	Percent Change
DEBT SERVICES					
DEBT SERVICES					
Redemption on Principal	\$ 42,895,000	\$ 45,070,000	\$ 47,375,000	\$ 2,305,000	5.11%
Interest	19,973,950	17,863,952	15,615,502	(2,248,450)	(12.59%)
Fees for Servicing Bonds	9,369	9,369	9,369	-	-
TOTAL DEBT SERVICES	\$ 62,878,319	\$ 62,943,321	\$ 62,999,871	\$ 56,550	0.09%
Funding Source:					
Debt Service Fund	\$ 62,878,319	\$ 62,943,321	\$ 62,999,871	\$ 56,550	0.09%
TOTAL BUDGETED EXPENDITURES	\$ 590,260,562	\$ 631,193,315	\$ 657,513,773	\$ 26,641,185	4.22%
OTHER FINANCING USES					
Payments to Other Governmental Units	\$ 196,290	\$ 129,000	\$ 219,290	\$ 90,290	69.99%
Payments to SDE	11,359	-	-	-	-
Medicaid Payments to SDE	609,383	1,173,656	843,166	(330,490)	(28.16%)
Payments to Public Charter Schools	7,766,844	7,386,865	8,150,731	763,866	10.34%
Payments from Nonemployer Contributions	3,275,535	-	-	-	-
Transfers to Other Funds	50,135,896	41,612,889	43,319,184	1,706,295	4.10%
Transfers to Other Funds-Indirect Costs	1,437,595	2,010,283	1,811,498	(198,785)	(9.89%)
TOTAL OTHER FINANCING USES	\$ 63,432,902	\$ 52,312,693	\$ 54,343,869	\$ 2,031,176	3.88%
Funding Sources:					
General Fund	\$ 16,911,756	\$ 8,832,054	\$ 9,103,531	\$ 271,477	3.07%
Special Revenue Fund	4,381,712	1,059,033	1,431,040	372,007	35.13%
Education Improvement Act Fund	12,333,586	12,546,526	12,740,399	193,873	1.55%
Debt Service Fund	28,800,000	28,600,000	30,200,000	1,600,000	5.59%
School Building Fund	64,472	-	-	-	-
Food Service Fund	941,376	1,275,080	868,899	(406,181)	(31.86%)
TOTAL BUDGETED EXPENDITURES AND OTHER FINANCING USES	\$ 653,693,464	\$ 683,506,008	\$ 711,857,642	\$ 28,351,634	4.15%
TOTAL FUNDING SOURCES:					
General Fund	\$ 420,514,314	\$ 449,169,361	\$ 460,596,649	\$ 11,427,288	2.54%
Special Revenue Fund	38,843,225	36,140,029	38,819,168	2,679,139	7.41%
Educational Improvement Act Fund	30,400,428	30,535,281	30,275,610	(259,671)	(0.85%)
Debt Service Fund	91,678,319	91,543,321	93,199,871	1,656,550	1.81%
School Building Fund	42,856,808	46,040,397	59,480,963	13,440,566	29.19%
Food Service Fund	21,194,618	22,684,795	22,431,672	(253,123)	(1.12%)
Pupil Activity Fund	8,205,752	7,392,824	7,053,709	(339,115)	(4.59%)
TOTAL FUNDING SOURCES	\$ 653,693,464	\$ 683,506,008	\$ 711,857,642	\$ 28,351,634	4.15%

Expenditures by Function and Object	General Fund	Special Revenue Fund	Education Improvement Act Fund	Debt Service Fund	School Building Fund	Food Service Fund	Pupil Activity Fund	2020-21 Proposed Budget
INSTRUCTION								
KINDERGARTEN PROGRAMS								
Salaries	\$ 9,962,650	\$ 129,755	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 10,122,405
Employee Benefits	4,776,263	51,295	8,840	-	-	-	-	4,836,398
Purchased Services	1,947	-	-	-	-	-	-	1,947
Materials/Supplies	106,669	165,529	149,925	-	-	-	-	422,123
TOTAL	\$ 14,847,529	\$ 346,579	\$ 188,765	\$ -	\$ -	\$ -	\$ -	\$ 15,382,873
PRIMARY PROGRAMS								
Salaries	\$ 32,452,232	\$ 1,734,216	\$ 541,579	\$ -	\$ -	\$ -	\$ -	\$ 34,728,027
Employee Benefits	13,956,312	735,719	178,442	-	-	-	-	14,870,473
Purchased Services	599,475	-	-	-	-	-	-	599,475
Materials/Supplies	756,447	1,900,655	679,440	-	62,506	-	-	3,399,048
Capital Outlay	3,617	-	-	-	155,897	-	-	159,514
TOTAL	\$ 47,768,083	\$ 4,370,590	\$ 1,399,461	\$ -	\$ 218,403	\$ -	\$ -	\$ 53,756,537
ELEMENTARY PROGRAMS								
Salaries	\$ 48,162,178	\$ 1,549,596	\$ 356,927	\$ -	\$ -	\$ -	\$ -	\$ 50,068,701
Employee Benefits	20,453,621	666,487	110,205	-	-	-	-	21,230,313
Purchased Services	439,264	101,077	226,363	-	-	-	-	766,704
Materials/Supplies	2,316,107	797,147	987,485	-	304,565	-	-	4,405,304
Capital Outlay	22,263	-	-	-	6,000,000	-	-	6,022,263
Other	11,230	-	-	-	-	-	-	11,230
TOTAL	\$ 71,404,663	\$ 3,114,307	\$ 1,680,980	\$ -	\$ 6,304,565	\$ -	\$ -	\$ 82,504,515
HIGH SCHOOL PROGRAMS								
Salaries	\$ 41,468,092	\$ 68,925	\$ 585,013	\$ -	\$ -	\$ -	\$ -	\$ 42,122,030
Employee Benefits	17,353,996	23,066	172,347	-	-	-	-	17,549,409
Purchased Services	1,609,868	-	525,000	-	-	-	-	2,134,868
Materials/Supplies	2,450,986	343,939	231,970	-	182,191	-	-	3,209,086
Capital Outlay	19,752	-	-	-	4,053,309	-	-	4,073,061
Other	31,670	-	-	-	-	-	-	31,670
TOTAL	\$ 62,934,364	\$ 435,930	\$ 1,514,330	\$ -	\$ 4,235,500	\$ -	\$ -	\$ 69,120,124

Expenditures by Function and Object	General Fund	Special Revenue Fund	Education Improvement Act Fund	Debt Service Fund	School Building Fund	Food Service Fund	Pupil Activity Fund	2020-21 Proposed Budget
VOCATIONAL PROGRAMS								
Salaries	\$ 2,885,753	\$ 46,417	\$ 50,001	\$ -	\$ -	\$ -	\$ -	\$ 2,982,171
Employee Benefits	1,195,938	13,676	14,732	-	-	-	-	1,224,346
Purchased Services	46,655	-	3,000	-	-	-	-	49,655
Materials/Supplies	711,193	64,120	660,369	-	-	-	-	1,435,682
Capital Outlay	7,935	103,581	231,500	-	-	-	-	343,016
Other	1,000	-	-	-	-	-	-	1,000
TOTAL	\$ 4,848,474	\$ 227,794	\$ 959,602	\$ -	\$ -	\$ -	\$ -	\$ 6,035,870
DRIVER EDUCATION								
Materials/Supplies	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500
TOTAL	\$ 1,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500
EDUCABLE MENTALLY HANDICAPPED								
Salaries	\$ 6,786	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,786
Employee Benefits	1,999	-	-	-	-	-	-	1,999
Materials/Supplies	4,777	-	-	-	-	-	-	4,777
TOTAL	\$ 13,562	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,562
TRAINABLE MENTALLY HANDICAPPED								
Salaries	\$ 3,096,665	\$ 652,362	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 3,779,027
Employee Benefits	1,340,864	294,116	8,840	-	-	-	-	1,643,820
Materials/Supplies	12,026	-	12,925	-	-	-	-	24,951
TOTAL	\$ 4,449,555	\$ 946,478	\$ 51,765	\$ -	\$ -	\$ -	\$ -	\$ 5,447,798

Expenditures by Function and Object	General Fund	Special Revenue Fund	Education Improvement Act Fund	Debt Service Fund	School Building Fund	Food Service Fund	Pupil Activity Fund	2020-21 Proposed Budget
ORTHOPEDICALLY HANDICAPPED								
Salaries	\$ 942,815	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 942,815
Employee Benefits	434,056	-	-	-	-	-	-	434,056
Purchased Services	34,785	-	-	-	-	-	-	34,785
Materials/Supplies	675	-	-	-	-	-	-	675
TOTAL	\$ 1,412,331	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,412,331
VISUALLY HANDICAPPED								
Salaries	\$ 127,730	\$ 189,430	\$ 35,860	\$ -	\$ -	\$ -	\$ -	\$ 353,020
Employee Benefits	62,894	69,038	15,763	-	-	-	-	147,695
Purchased Services	7,920	-	-	-	-	-	-	7,920
Materials/Supplies	5,835	-	825	-	-	-	-	6,660
TOTAL	\$ 204,379	\$ 258,468	\$ 52,448	\$ -	\$ -	\$ -	\$ -	\$ 515,295
HEARING HANDICAPPED								
Salaries	\$ 409,318	\$ 379,383	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 788,701
Employee Benefits	213,876	173,299	-	-	-	-	-	387,175
Purchased Services	13,000	-	-	-	-	-	-	13,000
Materials/Supplies	955	-	1,925	-	-	-	-	2,880
TOTAL	\$ 637,149	\$ 552,682	\$ 1,925	\$ -	\$ -	\$ -	\$ -	\$ 1,191,756
SPEECH HANDICAPPED								
Salaries	\$ 3,112,304	\$ 344,281	\$ 162,274	\$ -	\$ -	\$ -	\$ -	\$ 3,618,859
Employee Benefits	1,324,627	148,455	61,783	-	-	-	-	1,534,865
Purchased Services	16,106	-	-	-	-	-	-	16,106
Materials/Supplies	11,144	-	14,300	-	-	-	-	25,444
TOTAL	\$ 4,464,181	\$ 492,736	\$ 238,357	\$ -	\$ -	\$ -	\$ -	\$ 5,195,274

Expenditures by Function and Object	General Fund	Special Revenue Fund	Education Improvement Act Fund	Debt Service Fund	School Building Fund	Food Service Fund	Pupil Activity Fund	2020-21 Proposed Budget
LEARNING DISABILITIES								
Salaries	\$ 20,607,650	\$ 2,273,178	\$ 446,379	\$ -	\$ -	\$ -	\$ -	\$ 23,327,207
Employee Benefits	9,304,174	1,168,341	243,332	-	-	-	-	10,715,847
Purchased Services	127,105	-	-	-	-	-	-	127,105
Materials/Supplies	795,949	294,707	76,862	-	-	-	-	1,167,518
Other	1,100	-	-	-	-	-	-	1,100
TOTAL	\$ 30,835,978	\$ 3,736,226	\$ 766,573	\$ -	\$ -	\$ -	\$ -	\$ 35,338,777
EMOTIONALLY HANDICAPPED								
Salaries	\$ 1,605,557	\$ 97,138	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,702,695
Employee Benefits	740,643	46,408	-	-	-	-	-	787,051
Materials/Supplies	13,366	-	6,325	-	-	-	-	19,691
TOTAL	\$ 2,359,566	\$ 143,546	\$ 6,325	\$ -	\$ -	\$ -	\$ -	\$ 2,509,437
COORDINATED EARLY INTERVENING SERVICES								
Salaries	\$ 3,613,726	\$ -	\$ 82,711	\$ -	\$ -	\$ -	\$ -	\$ 3,696,437
Employee Benefits	1,522,987	-	27,519	-	-	-	-	1,550,506
Materials/Supplies	1,750	-	16,702	-	-	-	-	18,452
TOTAL	\$ 5,138,463	\$ -	\$ 126,932	\$ -	\$ -	\$ -	\$ -	\$ 5,265,395
PRESCHOOL HANDICAPPED SELF-CONTAINED (3 & 4 YEAR OLDS)								
Salaries	\$ 1,606,487	\$ 471,430	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ 2,085,417
Employee Benefits	722,606	215,455	2,210	-	-	-	-	940,271
Materials/Supplies	1,562	39,862	7,150	-	-	-	-	48,574
TOTAL	\$ 2,330,655	\$ 726,747	\$ 16,860	\$ -	\$ -	\$ -	\$ -	\$ 3,074,262

Expenditures by Function and Object	General Fund	Special Revenue Fund	Education Improvement Act Fund	Debt Service Fund	School Building Fund	Food Service Fund	Pupil Activity Fund	2020-21 Proposed Budget
EARLY CHILDHOOD PROGRAMS								
Salaries	\$ 110,145	\$ 4,080,744	\$ 1,095,546	\$ -	\$ -	\$ -	\$ -	\$ 5,286,435
Employee Benefits	13,164	1,911,648	490,320	-	-	-	-	2,415,132
Purchased Services	6,437	-	-	-	-	-	-	6,437
Materials/Supplies	95,002	-	465,769	-	-	-	-	560,771
Capital Outlay	1,403	-	-	-	-	-	-	1,403
Other	1,700	-	-	-	-	-	-	1,700
TOTAL	\$ 227,851	\$ 5,992,392	\$ 2,051,635	\$ -	\$ -	\$ -	\$ -	\$ 8,271,878
GIFTED AND TALENTED-ACADEMIC								
Salaries	\$ 7,102,384	\$ -	\$ 75,935	\$ -	\$ -	\$ -	\$ -	\$ 7,178,319
Employee Benefits	3,064,908	-	22,375	-	-	-	-	3,087,283
Purchased Services	364,990	-	-	-	-	-	-	364,990
Materials/Supplies	274,387	-	30,386	-	-	-	-	304,773
Capital Outlay	4,000	-	-	-	-	-	-	4,000
Other	450	-	-	-	-	-	-	450
TOTAL	\$ 10,811,119	\$ -	\$ 128,696	\$ -	\$ -	\$ -	\$ -	\$ 10,939,815
ADVANCED PLACEMENT								
Salaries	\$ 46,347	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,347
Employee Benefits	13,654	-	-	-	-	-	-	13,654
Purchased Services	459,679	-	-	-	-	-	-	459,679
Materials/Supplies	95,283	-	-	-	-	-	-	95,283
TOTAL	\$ 614,963	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 614,963
HOMEBOUND								
Salaries	\$ 733,818	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 733,818
Employee Benefits	216,182	-	-	-	-	-	-	216,182
Purchased Services	150,000	-	-	-	-	-	-	150,000
TOTAL	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,100,000

Expenditures by Function and Object	General Fund	Special Revenue Fund	Education Improvement Act Fund	Debt Service Fund	School Building Fund	Food Service Fund	Pupil Activity Fund	2020-21 Proposed Budget
OTHER SPECIAL PROGRAMS								
Salaries	\$ 8,805,769	\$ 1,594,987	\$ 2,314,433	\$ -	\$ -	\$ -	\$ -	\$ 12,715,189
Employee Benefits	3,792,860	725,824	1,002,976	-	-	-	-	5,521,660
Purchased Services	111,501	-	-	-	-	-	-	111,501
Materials/Supplies	95,266	59,946	468,805	-	-	-	-	624,017
Capital Outlay	325	-	-	-	-	-	-	325
Other	500	-	-	-	-	-	-	500
TOTAL	\$ 12,806,221	\$ 2,380,757	\$ 3,786,214	\$ -	\$ -	\$ -	\$ -	\$ 18,973,192
AUTISM								
Salaries	\$ 1,461,335	\$ 133,487	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,594,822
Employee Benefits	757,700	60,695	-	-	-	-	-	818,395
Materials/Supplies	14,804	-	-	-	-	-	-	14,804
TOTAL	\$ 2,233,839	\$ 194,182	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,428,021
ELEMENTARY SUMMER SCHOOL								
Salaries	\$ -	\$ -	\$ 431,338	\$ -	\$ -	\$ -	\$ -	\$ 431,338
Employee Benefits	-	-	127,072	-	-	-	-	127,072
Material/Supplies	-	-	215,423	-	-	-	-	215,423
TOTAL	\$ -	\$ -	\$ 773,833	\$ -	\$ -	\$ -	\$ -	\$ 773,833
HIGH SCHOOL SUMMER SCHOOL								
Salaries	\$ -	\$ -	\$ 23,173	\$ -	\$ -	\$ -	\$ -	\$ 23,173
Employee Benefits	-	-	6,827	-	-	-	-	6,827
Materials/Supplies	-	-	5,000	-	-	-	-	5,000
TOTAL	\$ -	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000

Expenditures by Function and Object	General Fund	Special Revenue Fund	Education Improvement Act Fund	Debt Service Fund	School Building Fund	Food Service Fund	Pupil Activity Fund	2020-21 Proposed Budget
GIFTED & TALENTED SUMMER SCHOOL								
Purchased Services	\$ 98,907	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 98,907
Materials/Supplies	66,080	-	-	-	-	-	-	66,080
TOTAL	\$ 164,987	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 164,987
INSTRUCTION PROGRAMS BEYOND REGULAR SCHOOL DAY								
Salaries	\$ 76,500	\$ -	\$ 295,816	\$ -	\$ -	\$ -	\$ -	\$ 372,316
Employee Benefits	22,520	-	87,147	-	-	-	-	109,667
Materials/Supplies	-	-	100,000	-	-	-	-	100,000
TOTAL	\$ 99,020	\$ -	\$ 482,963	\$ -	\$ -	\$ -	\$ -	\$ 581,983
ADULT BASIC EDUCATION PROGRAMS								
Salaries	\$ 345,998	\$ 51,246	\$ 137,037	\$ -	\$ -	\$ -	\$ -	\$ 534,281
Employee Benefits	139,983	15,097	40,371	-	-	-	-	195,451
Purchased Services	11,600	-	-	-	-	-	-	11,600
Materials/Supplies	3,400	116,437	75,483	-	-	-	-	195,320
TOTAL	\$ 500,981	\$ 182,780	\$ 252,891	\$ -	\$ -	\$ -	\$ -	\$ 936,652
ADULT SECONDARY EDUCATION PROGRAMS								
Salaries	\$ 181,559	\$ -	\$ 88,497	\$ -	\$ -	\$ -	\$ -	\$ 270,056
Employee Benefits	70,230	-	32,367	-	-	-	-	102,597
Purchased Services	2,500	-	6,500	-	-	-	-	9,000
Materials/Supplies	10,000	-	19,189	-	-	-	-	29,189
TOTAL	\$ 264,289	\$ -	\$ 146,553	\$ -	\$ -	\$ -	\$ -	\$ 410,842

Expenditures by Function and Object	General Fund	Special Revenue Fund	Education Improvement Act Fund	Debt Service Fund	School Building Fund	Food Service Fund	Pupil Activity Fund	2020-21 Proposed Budget
ENGLISH LITERACY								
Salaries	\$ 4,272	\$ 133,191	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 137,463
Employee Benefits	1,316	39,239	-	-	-	-	-	40,555
Materials/Supplies	1,500	5,000	-	-	-	-	-	6,500
TOTAL	\$ 7,088	\$ 177,430	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 184,518
ADULT EDUCATION REMEDIAL								
Salaries	\$ -	\$ -	\$ 20,345	\$ -	\$ -	\$ -	\$ -	\$ 20,345
Employee Benefits	-	-	5,993	-	-	-	-	5,993
TOTAL	\$ -	\$ -	\$ 26,338	\$ -	\$ -	\$ -	\$ -	\$ 26,338
PARENTING/FAMILY LITERACY								
Salaries	\$ 99,717	\$ 570,426	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 670,143
Employee Benefits	39,312	349,461	-	-	-	-	-	388,773
Purchased Services	-	28,500	-	-	-	-	-	28,500
Materials/Supplies	-	223,000	-	-	-	-	-	223,000
Other	-	300	-	-	-	-	-	300
TOTAL	\$ 139,029	\$ 1,171,687	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,310,716
INSTRUCTIONAL PUPIL ACTIVITY								
Salaries	\$ 68,873	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 68,873
Employee Benefits	20,303	-	-	-	-	-	-	20,303
Purchased Services	22,563	-	-	-	-	-	-	22,563
Materials/Supplies	50,285	-	-	-	-	-	-	50,285
Other	-	-	-	-	-	-	63,937	63,937
TOTAL	\$ 162,024	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 63,937	\$ 225,961
TOTAL INSTRUCTION	\$ 282,781,843	\$ 25,451,311	\$ 14,688,446	\$ -	\$ 10,758,468	\$ -	\$ 63,937	\$ 333,744,005

Expenditures by Function and Object	General Fund	Special Revenue Fund	Education Improvement Act Fund	Debt Service Fund	School Building Fund	Food Service Fund	Pupil Activity Fund	2020-21 Proposed Budget
SUPPORTING SERVICES								
ATTENDANCE & SOCIAL WORK SERVICES								
Salaries	\$ 2,790,945	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,790,945
Employee Benefits	1,265,716	-	-	-	-	-	-	1,265,716
Purchased Services	28,550	-	-	-	-	-	-	28,550
Materials/Supplies	29,397	-	-	-	-	-	-	29,397
Capital Outlay	10,000	-	-	-	-	-	-	10,000
TOTAL	\$ 4,124,608	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,124,608
GUIDANCE SERVICES								
Salaries	\$ 7,816,804	\$ 913,741	\$ 67,500	\$ -	\$ -	\$ -	\$ -	\$ 8,798,045
Employee Benefits	3,399,328	269,188	19,892	-	-	-	-	3,688,408
Purchased Services	66,623	-	22,111	-	-	-	-	88,734
Materials/Supplies	39,090	-	98,487	-	-	-	-	137,577
TOTAL	\$ 11,321,845	\$ 1,182,929	\$ 207,990	\$ -	\$ -	\$ -	\$ -	\$ 12,712,764
HEALTH SERVICES								
Salaries	\$ 2,765,549	\$ 693,823	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,459,372
Employee Benefits	1,408,033	204,400	-	-	-	-	-	1,612,433
Purchased Services	224,925	-	-	-	-	-	-	224,925
Materials/Supplies	168,310	-	-	-	-	-	-	168,310
Capital Outlay	3,000	-	-	-	-	-	-	3,000
Other	250	-	-	-	-	-	-	250
TOTAL	\$ 4,570,067	\$ 898,223	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,468,290
PSYCHOLOGICAL SERVICES								
Salaries	\$ 1,978,737	\$ 159,587	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,138,324
Employee Benefits	825,435	70,005	-	-	-	-	-	895,440
Purchased Services	12,000	-	-	-	-	-	-	12,000
Materials/Supplies	31,050	-	-	-	-	-	-	31,050
TOTAL	\$ 2,847,222	\$ 229,592	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,076,814

Expenditures by Function and Object	General Fund	Special Revenue Fund	Education Improvement Act Fund	Debt Service Fund	School Building Fund	Food Service Fund	Pupil Activity Fund	2020-21 Proposed Budget
EXCEPTIONAL PROGRAM SERVICES								
Salaries	\$ 69,080	\$ 58,913	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 127,993
Employee Benefits	25,712	38,726	-	-	-	-	-	64,438
Purchased Services	200	-	-	-	-	-	-	200
Materials/Supplies	3,000	-	-	-	-	-	-	3,000
TOTAL	\$ 97,992	\$ 97,639	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 195,631
VOCATIONAL PLACEMENT								
Purchased Services	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
TOTAL	\$ -	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ 20,000
CAREER SPECIALIST SERVICES								
Salaries	\$ 1,978	\$ 200,920	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 202,898
Employee Benefits	18,137	64,391	-	-	-	-	-	82,528
TOTAL	\$ 20,115	\$ 265,311	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 285,426
IMPROVEMENT OF INSTRUCTION								
Salaries	\$ 3,962,884	\$ 1,123,503	\$ 1,025,727	\$ -	\$ -	\$ -	\$ -	\$ 6,112,114
Employee Benefits	1,577,265	432,825	416,464	-	-	-	-	2,426,554
Purchased Services	235,756	50,000	-	-	-	-	-	285,756
Materials/Supplies	163,401	675	-	-	-	-	-	164,076
Capital Outlay	11,200	-	-	-	-	-	-	11,200
Other	450	-	-	-	-	-	-	450
TOTAL	\$ 5,950,956	\$ 1,607,003	\$ 1,442,191	\$ -	\$ -	\$ -	\$ -	\$ 9,000,150

Expenditures by Function and Object	General Fund	Special Revenue Fund	Education Improvement Act Fund	Debt Service Fund	School Building Fund	Food Service Fund	Pupil Activity Fund	2020-21 Proposed Budget
LIBRARY AND MEDIA SERVICES								
Salaries	\$ 4,528,216	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ 4,593,216
Employee Benefits	2,136,413	-	19,154	-	-	-	-	2,155,567
Purchased Services	12,024	-	-	-	-	-	-	12,024
Materials/Supplies	758,036	-	13,750	-	-	-	-	771,786
TOTAL	\$ 7,434,689	\$ -	\$ 97,904	\$ -	\$ -	\$ -	\$ -	\$ 7,532,593
SUPERVISION OF SPECIAL PROGRAM								
Salaries	\$ 1,195,547	\$ 1,027,884	\$ 317,350	\$ -	\$ -	\$ -	\$ -	\$ 2,540,781
Employee Benefits	479,300	457,262	116,961	-	-	-	-	1,053,523
Purchased Services	35,939	20,247	17,444	-	-	-	-	73,630
Materials/Supplies	26,156	42,019	1,275	-	-	-	-	69,450
Other	2,146	-	-	-	-	-	-	2,146
TOTAL	\$ 1,739,088	\$ 1,547,412	\$ 453,030	\$ -	\$ -	\$ -	\$ -	\$ 3,739,530
STAFF DEVELOPMENT								
Salaries	\$ 859,689	\$ 331,497	\$ 36,119	\$ -	\$ -	\$ -	\$ -	\$ 1,227,305
Employee Benefits	322,955	125,047	10,640	-	-	-	-	458,642
Purchased Services	725,110	2,055,613	217,835	-	-	-	-	2,998,558
Materials/Supplies	2,271,526	533,567	327,989	-	-	-	-	3,133,082
Other	15,241	-	-	-	-	-	-	15,241
TOTAL	\$ 4,194,521	\$ 3,045,724	\$ 592,583	\$ -	\$ -	\$ -	\$ -	\$ 7,832,828
BOARD OF EDUCATION								
Salaries	\$ 243,984	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 243,984
Employee Benefits	71,882	-	-	-	-	-	-	71,882
Purchased Services	230,400	-	-	-	-	-	-	230,400
Materials/Supplies	34,410	-	-	-	-	-	-	34,410
Other	48,500	-	-	-	-	-	-	48,500
TOTAL	\$ 629,176	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 629,176

Expenditures by Function and Object	General Fund	Special Revenue Fund	Education Improvement Act Fund	Debt Service Fund	School Building Fund	Food Service Fund	Pupil Activity Fund	2020-21 Proposed Budget
OFFICE OF THE SUPERINTENDENT								
Salaries	\$ 535,660	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 535,660
Employee Benefits	192,178	-	-	-	-	-	-	192,178
Purchased Services	27,550	-	-	-	-	-	-	27,550
Materials/Supplies	32,168	-	-	-	-	-	-	32,168
Capital Outlay	3,000	-	-	-	-	-	-	3,000
Other	18,734	-	-	-	-	-	-	18,734
TOTAL	\$ 809,290	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 809,290
SCHOOL ADMINISTRATION								
Salaries	\$ 19,616,969	\$ 8,760	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,625,729
Employee Benefits	8,148,788	2,581	-	-	-	-	-	8,151,369
Purchased Services	129,306	-	-	-	-	-	-	129,306
Materials/Supplies	205,575	-	-	-	-	-	-	205,575
Capital Outlay	4,365	-	-	-	-	-	-	4,365
Other	23,902	-	-	-	-	-	-	23,902
TOTAL	\$ 28,128,905	\$ 11,341	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,140,246
FISCAL SERVICES								
Salaries	\$ 1,605,428	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,605,428
Employee Benefits	681,951	-	-	-	-	-	-	681,951
Purchased Services	160,201	-	-	-	-	-	-	160,201
Materials/Supplies	34,350	-	-	-	-	-	-	34,350
Capital Outlay	3,500	-	-	-	-	-	-	3,500
Other	9,100	-	-	-	-	-	-	9,100
TOTAL	\$ 2,494,530	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,494,530
FACILITY ACQUISITION & CONSTRUCTION								
Salaries	\$ -	\$ -	\$ -	\$ -	\$ 1,522,331	\$ -	\$ -	\$ 1,522,331
Employee Benefits	-	-	-	-	577,788	-	-	577,788
Purchased Services	-	-	-	-	191,298	-	-	191,298
Materials/Supplies	-	-	-	-	169,467	-	-	169,467
Capital Outlay	-	-	-	-	25,924,282	-	-	25,924,282
Other	-	-	-	-	6,838,366	-	-	6,838,366
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 35,223,532	\$ -	\$ -	\$ 35,223,532

Expenditures by Function and Object	General Fund	Special Revenue Fund	Education Improvement Act Fund	Debt Service Fund	School Building Fund	Food Service Fund	Pupil Activity Fund	2020-21 Proposed Budget
OPERATION & MAINTENANCE OF PLANT								
Salaries	\$ 12,837,024	\$ 15,449	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,852,473
Employee Benefits	6,356,771	4,551	-	-	-	-	-	6,361,322
Purchased Services	8,561,848	400	-	-	2,798,610	-	-	11,360,858
Materials/Supplies	15,797,441	5,195	-	-	2,668	-	-	15,805,304
Capital Outlay	814,660	-	-	-	1,797,215	-	-	2,611,875
Other	849,576	-	-	-	-	-	-	849,576
TOTAL	\$ 45,217,320	\$ 25,595	\$ -	\$ -	\$ 4,598,493	\$ -	\$ -	\$ 49,841,408
STUDENT TRANSPORTATION								
Salaries	\$ 12,650,003	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,650,003
Employee Benefits	6,726,751	-	-	-	-	-	-	6,726,751
Purchased Services	734,515	-	-	-	-	-	-	734,515
Materials/Supplies	315,480	-	-	-	-	-	-	315,480
Capital Outlay	379,400	-	-	-	-	-	-	379,400
TOTAL	\$ 20,806,149	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,806,149
FOOD SERVICES								
Salaries	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,633,152	\$ -	\$ 7,633,152
Employee Benefits	-	-	-	-	-	4,352,168	-	4,352,168
Purchased Services	-	-	-	-	-	160,797	-	160,797
Materials/Supplies	-	-	-	-	-	8,804,456	-	8,804,456
Capital Outlay	-	-	-	-	-	592,200	-	592,200
Other	-	-	-	-	-	20,000	-	20,000
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,562,773	\$ -	\$ 21,562,773
INTERNAL SERVICES								
Salaries	\$ 470,023	\$ -	\$ -	\$ -	\$ 65,930	\$ -	\$ -	\$ 535,953
Employee Benefits	177,682	-	-	-	28,201	-	-	205,883
Purchased Services	61,900	-	-	-	-	-	-	61,900
Materials/Supplies	72,400	-	-	-	-	-	-	72,400
Capital Outlay	4,500	-	-	-	-	-	-	4,500
Other	2,300	-	-	-	-	-	-	2,300
TOTAL	\$ 788,805	\$ -	\$ -	\$ -	\$ 94,131	\$ -	\$ -	\$ 882,936

Expenditures by Function and Object	General Fund	Special Revenue Fund	Education Improvement Act Fund	Debt Service Fund	School Building Fund	Food Service Fund	Pupil Activity Fund	2020-21 Proposed Budget
SECURITY								
Salaries	\$ 235,736	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 235,736
Employee Benefits	87,327	-	-	-	-	-	-	87,327
Purchased Services	3,583,367	2,000	-	-	-	-	-	3,585,367
Materials/Supplies	24,008	-	-	-	30,805	-	-	54,813
Capital Outlay	33,108	-	-	-	397,290	-	-	430,398
TOTAL	\$ 3,963,546	\$ 2,000	\$ -	\$ -	\$ 428,095	\$ -	\$ -	\$ 4,393,641
PLANNING								
Salaries	\$ 365,014	\$ -	\$ -	\$ -	\$ 99,059	\$ -	\$ -	\$ 464,073
Employee Benefits	143,431	-	-	-	37,054	-	-	180,485
Purchased Services	378,500	-	-	-	-	-	-	378,500
Materials/Supplies	24,526	-	-	-	-	-	-	24,526
Capital Outlay	2,500	-	-	-	-	-	-	2,500
Other	65,000	-	-	-	-	-	-	65,000
TOTAL	\$ 978,971	\$ -	\$ -	\$ -	\$ 136,113	\$ -	\$ -	\$ 1,115,084
INFORMATION SERVICES								
Salaries	\$ 581,927	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 581,927
Employee Benefits	233,160	-	-	-	-	-	-	233,160
Purchased Services	80,581	-	-	-	-	-	-	80,581
Materials/Supplies	211,267	-	-	-	-	-	-	211,267
Capital Outlay	5,000	-	-	-	-	-	-	5,000
Other	1,327	-	-	-	-	-	-	1,327
TOTAL	\$ 1,113,262	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,113,262
STAFF SERVICES								
Salaries	\$ 1,874,359	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,874,359
Employee Benefits	4,673,723	-	-	-	-	-	-	4,673,723
Purchased Services	430,375	-	-	-	-	-	-	430,375
Materials/Supplies	141,571	-	-	-	-	-	-	141,571
Capital Outlay	27,500	-	-	-	-	-	-	27,500
Other	10,300	-	-	-	-	-	-	10,300
TOTAL	\$ 7,157,828	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,157,828

Expenditures by Function and Object	General Fund	Special Revenue Fund	Education Improvement Act Fund	Debt Service Fund	School Building Fund	Food Service Fund	Pupil Activity Fund	2020-21 Proposed Budget
TECHNOLOGY AND DATA PROCESSING SERVICES								
Salaries	\$ 3,374,214	\$ 85,221	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,459,435
Employee Benefits	1,483,796	42,087	-	-	-	-	-	1,525,883
Purchased Services	675,649	-	-	-	-	-	-	675,649
Materials/Supplies	32,750	-	24,792	-	-	-	-	57,542
Capital Outlay	1,635,000	-	-	-	4,690,350	-	-	6,325,350
Other	3,000	-	-	-	-	-	-	3,000
TOTAL	\$ 7,204,409	\$ 127,308	\$ 24,792	\$ -	\$ 4,690,350	\$ -	\$ -	\$ 12,046,859
SUPPORT SERVICES - PUPIL ACTIVITY								
PUPIL SERVICE ACTIVITIES								
Salaries	\$ 3,761,879	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,761,879
Employee Benefits	1,296,803	-	-	-	-	-	-	1,296,803
Purchased Services	1,679,079	-	-	-	-	-	-	1,679,079
Materials/Supplies	186,665	-	275	-	-	-	-	186,940
Capital Outlay	55,000	-	-	-	3,551,781	-	-	3,606,781
Other	105,694	374,521	18,000	-	-	-	6,989,772	7,487,987
TOTAL	\$ 7,085,120	\$ 374,521	\$ 18,275	\$ -	\$ 3,551,781	\$ -	\$ 6,989,772	\$ 18,019,469
TOTAL SUPPORTING SERVICES	\$ 168,678,414	\$ 9,424,598	\$ 2,846,765	\$ -	\$ 48,722,495	\$ 21,562,773	\$ 6,989,772	\$ 258,224,817
COMMUNITY SERVICES								
CUSTODY AND CARE OF CHILDREN								
Salaries	\$ 21,367	\$ 1,199,347	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,220,714
Employee Benefits	11,494	381,434	-	-	-	-	-	392,928
Purchased Services	-	3,750	-	-	-	-	-	3,750
Materials/Supplies	-	64,000	-	-	-	-	-	64,000
Other	-	617,252	-	-	-	-	-	617,252
TOTAL	\$ 32,861	\$ 2,265,783	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,298,644
WELFARE SERVICES								
Materials/Supplies	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
TOTAL	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000

Expenditures by Function and Object	General Fund	Special Revenue Fund	Education Improvement Act Fund	Debt Service Fund	School Building Fund	Food Service Fund	Pupil Activity Fund	2020-21 Proposed Budget
NONPUBLIC SCHOOL SERVICES								
Purchased Services	\$ -	\$ 236,436	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 236,436
TOTAL	\$ -	\$ 236,436	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 236,436
TOTAL COMMUNITY SERVICES								
	\$ 32,861	\$ 2,512,219	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,545,080
DEBT SERVICES								
Redemption on Principal	\$ -	\$ -	\$ -	\$ 47,375,000	\$ -	\$ -	\$ -	\$ 47,375,000
Interest	-	-	-	15,615,502	-	-	-	15,615,502
Fees for Servicing Bonds	-	-	-	9,369	-	-	-	9,369
TOTAL	\$ -	\$ -	\$ -	\$ 62,999,871	\$ -	\$ -	\$ -	\$ 62,999,871
TOTAL DEBT SERVICE	-	\$ -	\$ -	\$ 62,999,871	\$ -	\$ -	\$ -	\$ 62,999,871
TOTAL BUDGET EXPENDITURES	\$ 451,493,118	\$ 37,388,128	\$ 17,535,211	\$ 62,999,871	\$ 59,480,963	\$ 21,562,773	\$ 7,053,709	\$ 657,513,773
OTHER FINANCING USES								
Payments to Other Governmental Units	\$ 219,290	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 219,290
Medicaid Payments to SDE	843,166	-	-	-	-	-	-	843,166
Transfer to General Fund	-	-	12,382,870	-	-	-	-	12,382,870
Payments to Public Charter Schools	7,304,761	488,441	357,529	-	-	-	-	8,150,731
Transfer to School Building Fund	-	-	-	30,200,000	-	-	-	30,200,000
Transfer to Food Service Fund	607,614	-	-	-	-	-	-	607,614
Transfer to Special Revenue Fund	128,700	-	-	-	-	-	-	128,700
Transfer-Special Revenue Indirect Costs	-	942,599	-	-	-	-	-	942,599
Transfer-Food Service Fund Indirect Costs	-	-	-	-	-	868,899	-	868,899
TOTAL OTHER FINANCING USES	\$ 9,103,531	\$ 1,431,040	\$ 12,740,399	\$ 30,200,000	\$ -	\$ 868,899	\$ -	\$ 54,343,869
TOTAL BUDGETED EXPENDITURES AND OTHER FINANCING USES	\$ 460,596,649	\$ 38,819,168	\$ 30,275,610	\$ 93,199,871	\$ 59,480,963	\$ 22,431,672	\$ 7,053,709	\$ 711,857,642



Supplemental

Two-Year Comparison
2019-20 To 2020-21

In\$ite Expenditures
All Funds

	2019-20 Approved Budget	2020-21 Proposed Budget	2019-20 to 2020-21	
			Increase/ (Decrease)	Percent Change
Instruction	\$ 332,687,705	\$ 333,744,005	\$ 1,056,300	0.32%
Face to Face Teaching				
Instruction Teachers				
Substitutes				
Instructional Paraprofessional/Teacher Assistants				
Classroom Materials				
Pupil Use Technology and Software				
Instructional Materials, Supplies, and Trips				
Instructional Support	65,777,778	71,928,737	6,150,959	9.35%
Pupil Support				
Guidance and Counseling				
Library and Media				
Extracurricular				
Student Health and Services				
Teacher Support				
Curriculum Development				
In-Service and Staff Training				
Program Support				
Program Development				
Therapists, Psychologists, and Evaluations				
Operations	108,609,091	119,186,124	10,577,033	9.74%
Non-Instructional Pupil Services				
Transportation				
Food Service				
Safety				
Facilities				
Building Upkeep, Utilities, and Maintenance				
Business Services				
Data Processing				
Business Operations				
Other Commitments	142,897,895	152,567,272	9,669,377	6.77%
Capital Outlays				
Capital Projects				
Out-Of-District Obligations Contracts				
Charter School Pass Thru's				
Transfers				
Leadership				
School Leadership	33,533,539	34,431,504	897,965	2.68%
Principals and Assistant Principal Salaries				
School Office				
Program Management				
Deputies, Sr. Administrators, Research and Program Evaluators				
Leadership Services				
Superintendent and School Board				
Legal				
Total Expenditures	\$ 683,506,008	\$ 711,857,642	\$ 28,351,634	4.15%

HORRY COUNTY SCHOOLS
Budgetary Services
Division of Fiscal Services
P. O. Box 260005 · Conway, SC 29528