|  | Prior Year Change |  |  |  |  |  |  |  | Percentage Change |  |  |  |  |  | Average Change |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenues: | 2012-13 <br> Audited <br> Actual | 2013-14 <br> Audited Actual | 2014-15 <br> Audited Actual | 2015-16 <br> Audited <br> Actual |  | 2016-17 <br> Projected <br> Actual |  | 2017-18 <br> Proposed Budget | 2012-13 <br> Audited <br> Actual | 2013-14 <br> Audited Actual | 2014-15 <br> Audited <br> Actual | 2015-16 <br> Audited Actual | 2016-17 <br> Projected Actual | 2017-18 <br> Proposed <br> Budget | $\begin{aligned} & \text { 2012-16 } \\ & \text { Average } \end{aligned}$ | 2012-17 Average | 2014-16 Average | $\begin{aligned} & 2014-17 \\ & \text { Average } \end{aligned}$ |
| Local |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Ad Valorem (Current \& Delinquent Taxes) | \$ 2,492,109 | \$3,656,914 | \$(1,269,823) | \$ 1,135,481 |  | 4,746,105 | \$ | 2,295,936 | 1.41\% | 2.04\% | -0.70\% | 0.63\% | 2.60\% | 1.23\% | 0.85\% | 1.20\% | -0.03\% | 0.84\% |
| Other | 26,978 | 132,960 | $(1,033,790)$ | 3,046,331 |  | $(3,459,664)$ |  | 1,273,195 | 0.22\% | 1.08\% | -8.29\% | 26.64\% | -23.89\% | 11.55\% | 4.91\% | -0.85\% | 9.18\% | -1.85\% |
| State |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Education Finance Act | 5,018,067 | 4,648,712 | 6,863,300 | 5,732,920 |  | 10,108,365 |  | 4,980,349 | 11.55\% | 9.59\% | 12.92\% | 9.56\% | 15.38\% | 6.57\% | 10.90\% | 11.80\% | 11.24\% | 12.62\% |
| Fringe Benefits and Retiree Insurance | 3,474,301 | 2,650,703 | 2,684,844 | 1,739,293 |  | 5,120,217 |  | 3,376,374 | 13.26\% | 8.93\% | 8.31\% | 4.97\% | 13.93\% | 8.06\% | 8.87\% | 9.88\% | 6.64\% | 9.07\% |
| Property Tax Relief and Other State Property Taxes | 1,461,010 | 1,067,886 | 1,684,045 | 1,376,652 |  | 154,562 |  | 1,358,880 | 3.18\% | 2.25\% | 3.47\% | 2.74\% | 0.30\% | 2.63\% | 2.91\% | 2.39\% | 3.11\% | 2.17\% |
| Other | 1,419,561 | $(1,219,704)$ | 24,769 | $(2,672)$ |  | 461,205 |  | 15,169 | 66.73\% | -34.39\% | 1.06\% | -0.11\% | 19.63\% | 0.54\% | 8.32\% | 10.58\% | 0.48\% | 6.86\% |
| Federal | $(10,226)$ | 52,471 | 821 | $(12,524)$ |  | 56,077 |  | $(56,077)$ | -1.47\% | 7.68\% | 0.11\% | -1.70\% | 7.74\% | -7.19\% | 1.15\% | 2.47\% | -0.79\% | 2.05\% |
| Total Revenue | 13,881,800 | 10,989,942 | 8,954,166 | 13,015,481 |  | 17,186,866 |  | 13,243,827 | 4.52\% | 3.42\% | 2.70\% | 3.82\% | 4.86\% | 3.57\% | 3.62\% | 3.70\% | 3.26\% | 3.79\% |
| Expenditures: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries | 9,308,736 | $(721,074)$ | 5,496,924 | 6,807,851 |  | 7,536,719 |  | 15,555,488 | 4.55\% | -0.34\% | 2.58\% | 3.11\% | 3.34\% | 6.68\% | 2.48\% | 2.65\% | 2.85\% | 3.01\% |
| Employee Benefits | 7,145,801 | 2,261,597 | 3,692,435 | 5,017,899 |  | 4,587,783 |  | 12,550,856 | 10.74\% | 3.07\% | 4.86\% | 6.30\% | 5.42\% | 14.06\% | 6.24\% | 6.08\% | 5.58\% | 5.53\% |
| Purchased Services | 122,286 | 1,646,066 | 2,122,139 | 657,183 |  | 994,613 |  | 429,654 | 0.98\% | 13.06\% | 14.89\% | 4.01\% | 5.84\% | 2.38\% | 8.24\% | 7.76\% | 9.45\% | 8.25\% |
| Supplies | 1,853,173 | 2,463,709 | $(502,896)$ | $(93,636)$ |  | 3,514,468 |  | 5,790,512 | 11.90\% | 14.14\% | -2.53\% | -0.48\% | 18.22\% | 25.39\% | 5.76\% | 8.25\% | -1.51\% | 5.07\% |
| Capital Outlay | 30,827 | $(45,246)$ | 1,507,875 | 1,969,970 |  | 581,084 |  | $(2,799,410)$ | 2.87\% | -4.09\% | 142.24\% | 76.71\% | 12.81\% | -54.69\% | 54.43\% | 46.11\% | 109.48\% | 77.25\% |
| Other | $(78,548)$ | 142,375 | 26,138 | 549,560 |  | 66,761 |  | $(200,721)$ | -25.98\% | 63.61\% | 7.14\% | 140.07\% | 7.09\% | -19.90\% | 46.21\% | 38.39\% | 73.60\% | 51.43\% |
| Total Expenditures | 18,382,275 | 5,747,427 | 12,342,615 | 14,908,827 |  | 17,281,429 |  | 31,326,380 | 6.12\% | 1.80\% | 3.80\% | 4.42\% | 4.91\% | 8.49\% | 4.04\% | 3.74\% | 4.11\% | 4.38\% |
| Excess of Revenues Over (Under) Expenditures | $(4,500,475)$ | 5,242,515 | $(3,388,449)$ | $(1,893,346)$ |  | $(94,563)$ |  | $(18,082,553)$ |  |  |  |  |  |  |  |  |  |  |
| Other Financing Sources (Uses): |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Other Financing Sources | 2,011,717 | 528,838 | 320,657 | $(480,653)$ |  | 904,092 |  | 365,910 | 27.40\% | 5.65\% | 3.24\% | -4.71\% | 9.30\% | 3.44\% | 7.90\% | 8.18\% | -0.73\% | 2.61\% |
| Other Financing Uses | $(987,054)$ | $(1,521,522)$ | $(615,038)$ | 213,203 |  | 44,918 |  | 19,873 | 16.92\% | 22.31\% | 7.37\% | -2.38\% | -0.51\% | -0.23\% | 11.06\% | 8.74\% | 2.50\% | 1.49\% |
| Total Other Financing Sources (Uses) | 1,024,663 | $(992,684)$ | $(294,381)$ | $(267,450)$ |  | 949,010 |  | 385,782 | 67.95\% | -39.20\% | -19.12\% | -21.47\% | 97.03\% | 20.02\% | -2.96\% | 4.31\% | -20.30\% | 18.81\% |
| Expenditures and other Financing Sources (Uses) | \$(3,475,813) | \$4,249,831 | \$(3,682,830) | \$ $(2,160,796)$ | \$ | 854,448 |  | $(17,696,771)$ | -42.83\% | 91.60\% | -41.43\% | -41.50\% | 28.06\% | -453.76\% | -8.54\% | 9.18\% | -41.47\% | -18.29\% |

[^0]

Approved / Projected Budget
Planned Use/Surplus of Fund Balance for Budget
Actual/Estimated/Projected Expenditures

Typical Expenditure Savings Adjusted Expenditures
Beginning Fund Balance
Change in Fund Balance

Ending Fund Balance
Non-Spendable
Assigned for School Carryover Budgets
Assigned for Central Carryover Budgets
Assigned for Next Year's Budget
Unassigned Fund Balance
Minimum Fund Balance Requirement
Available For Other Uses
Actual Positive/Negative Impact on Fund Balance

## Ending Balance as \% of Budget

Ending Balance as \% of Revenues Ending Balance as \% of Expenditures

- $2016-17$ -

| $2011-12$ | $2012-13$ | $2013-14$ | $2014-15$ | $2015-16$ | $2016-17$ | $2017-18$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | $\begin{array}{lllllllll}312,067,818 & 331,191,979 & 339,379,669 & 355,683,795 & 373,804,013 & 389,023,451 & 409,133,346 & 428,653,599 & 446,252,297\end{array}$ $1,013,784 \quad(5,632,967) \quad(7,218,990) \quad(6,190,872) \quad(8,772,381) \quad(7,725,028) \quad(13,796,771) \quad(19,610,223) \quad(22,632,296)$


| $314,413,932$ | $330,307,450$ | $341,826,229$ | $351,101,052$ | $363,635,880$ | $381,726,839$ | $395,248,123$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $306,298,772$ | $325,668,102$ | $332,937,051$ | $345,894,704$ | $360,590,328$ | $377,826,839$ | $397,782,569$ |


|  |  |  |  |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $62,051,800$ | $70,166,960$ | $74,806,308$ | $83,695,486$ | $88,901,834$ | $91,947,386$ | $95,847,386$ | $93,312,940$ |
| $8,115,160$ | $4,639,348$ | $8,889,178$ | $5,206,349$ | $3,045,552$ | $3,900,000$ | $(2,534,446)$ | $(8,610,223)$ |
| $70,166,960$ | $74,806,308$ | $83,695,486$ | $88,901,834$ | $91,947,386$ | $95,847,386$ | $93,312,940$ | $84,702,717$ |
|  |  |  |  |  |  |  |  |
| $(2,83,070,4317$ |  |  |  |  |  |  |  |
| $(501,972)$ | $(6,083,579)$ | $(2,525,665)$ | $(2,466,218)$ | $(2,504,286)$ | $(2,504,286)$ | $(2,504,286)$ | $(2,504,286)$ |
| $(2,726,263)$ | $(2,925,200)$ | $(552,112)$ | $(494,832)$ | $(496,745)$ | $(496,745)$ | $(496,745)$ | $(496,745)$ |
| $(4,697,976)$ | $(5,362,010)$ | $(3,621,449)$ | $(3,621,449)$ | $(3,621,449)$ | $(3,621,449)$ | $(3,621,449)$ |  |
| $(5,362,967)$ | $(7,218,990)$ | $(6,190,872)$ | $(8,772,381)$ | $(7,725,028)$ | $(13,796,771)$ | $(19,610,223)$ | $(22,632,296)$ |
| $(22,632,296)$ |  |  |  |  |  |  |  |


| \$58,748,940 | \$58,158,271 | \$69,728,861 | \$71,806,393 | \$77,599,878 | \$75,428,135 | \$ 67,080,237 | \$ 55,447,941 | \$43,815,655 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 45,944,816 | 48,850,215 | 49,940,558 | 51,884,206 | 54,088,549 | 56,674,026 | 59,667,385 | 64,298,040 | 66,937,845 |
| 12,804,124 | 9,308,055 | 19,788,303 | 19,922,188 | 23,511,329 | 18,754,110 | 7,412,852 | $(8,850,098)$ | $(23,122,189)$ |
| 7,101,376 | 10,272,315 | 16,108,168 | 11,397,221 | 11,817,933 | 11,625,028 | 11,262,325 | 11,000,000 | 11,000,010 |
| 22.48\% | 22.59\% | 24.66\% | 24.99\% | 24.60\% | 24.64\% | 22.81\% | 19.76\% | 16.37\% |
| 22.32\% | 22.65\% | 24.48\% | 25.32\% | 25.29\% | 25.11\% | 23.61\% | 20.71\% | 17.25\% |
| 22.91\% | 22.97\% | 25.14\% | 25.70\% | 25.50\% | 25.37\% | 23.46\% | 20.28\% | 16.79\% |

Impact on General Fund Fund Balance



[^0]:    Used for 2017-18 Projected Actual, 2018-19 Projected Budget, and 2019-20 Projected Budget
    Used for 2018-19 Projected Budget, and 2019-20 Projected Budget
    Employee Benefit Projections for the 2017-18 Actuals are estimated as a percentage of Salaries for that year
    Capital Outlay based on 2016-17 Projections
    2017-18 Projected Actual Revenue is the same as the proposed budget

