

Facilities

Draft Capital Improvement Plan "The 5 Year Plan" FY 2018-2023

> Mark A. Wolfe Executive Director of Facilities January 22, 2018

S

U



## Project Categories for Consideration

- Capacity and Growth Needs
  - o New school construction
  - o Additions / renovations
  - o Temporary classrooms
  - o Attendance zone changes
- Replacement Facilities Due to Condition
- Building Modification Projects
- Sustainment Projects
- Athletic Projects
- Paving / Grounds Projects

Projects are prioritized within each category

U

0



# Guiding Factors for the Plan Recommendations

HCS Core Values:

- We put service to students above all else.
- We take responsibility for the success of all students.
- We care passionately about our work with students.
- We build strong, positive relationships with students, staff, parents, and community.
- We model and promote civility and integrity.

#### HCS Vision:

Horry County Schools' vision is to be a premier, worldclass school system in which every student acquires an excellent education. Our schools will be welcoming centers organized around high-quality teaching and learning.

3



# Guiding Factors for the Plan Recommendations

Board Governance Policy, Operational Expectations (OE-13) Facilities

• The superintendent shall assure that physical facilities support the accomplishment of the Board's Results policies, are safe, and properly maintained.

#### Horry County Schools Capital Planning Assumptions / Parameters

• The District will develop a short and long term facilities plan based upon an ongoing annual needs assessment and establish priorities for new facilities, additions, renovations, and sustainment projects.

U



- Born out of the \$634M Long Term Plan of 2012
- Initially \$452M (July 2014), later revised to \$541M
- The Short Term Plan accomplished:
  - o New St. James Intermediate School (5-6)
  - o New Ten Oaks Middle School (6-8)
  - o New Myrtle Beach Middle School (6-8)
  - o New Socastee Middle School (6-8)
  - Replacement School for Socastee Elementary (PK-5)
  - o Addition to North Myrtle Beach Middle School (6-8)
  - Addition/Renovation to Midland Elementary School (CD-5)
  - o Renovation to North Myrtle Beach High School (9-12)

0



#### Enrollment / Forecast



• 1997-2017: HCS has grown on average 2% per year

• A total percentage growth of 60%, or 16,057 students

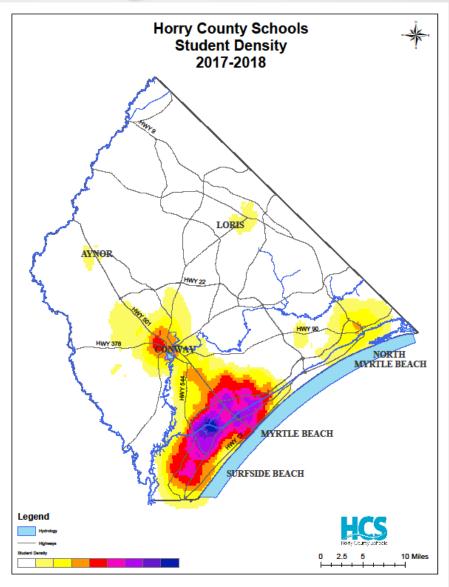
• U.S. Census Bureau:

Horry County was the 2<sup>nd</sup> fastest growing region in the U.S., 3 consecutive years (2014-2016)



#### **Residing Student Density**







#### Enrollment / Forecast

- Facilities
- Current 45-day K-12 ADM: **42,796** (44,060 PK-12)

- K-12 Growth Forecast: <u>4,943</u> students over next five years; Equivalent to nearly 200 classrooms
- PK-CD will account for an additional 1,264 students
- Projected total enrollment in 5 years = <u>49,003 students</u>

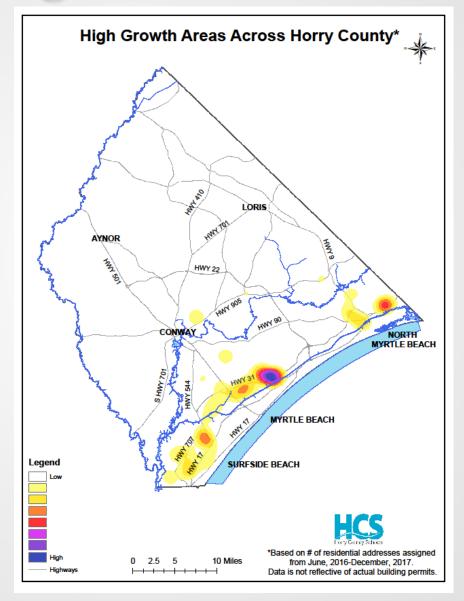


#### Enrollment / Forecast

- Where will the growth be?
  - 1. Carolina Forest Attendance Zone (21% of total student population)
  - 2. St. James Attendance Zone
  - 3. Socastee Attendance Zone
  - 4. North Myrtle Beach Attendance Zone
- Over 75% of the total projected student growth will be in these four attendance zones.



## High Growth Areas



Facilities



# Capacity and Growth

- Over the next five years, 22 of our schools are projected to be at or above 100% capacity.
- Facilities staff requests the Board give consideration to modify the current policy for student transfers:
  - Category 1 School: No transfers if enrollment is at or above 90%-95% (Currently at 100%)
  - Category 2 School: Generally accept transfers if projected enrollment is less than 90%-95% of capacity (Currently at 100%)
- This will provide better opportunities for advanced planning for growth (1 to 3 years in advance)



# Capacity and Growth

- Temporary Classrooms:
  - Expected to continue to play significant role to accommodate growth projections
  - Recommend the Plan includes **40 additional classrooms** over the next five years (locations determined annually)
  - o Currently 157 temporary classrooms in inventory

U

U



#### Existing Modular / Portable Units

Current use of Modular/Portable Units as of December 2017										
	Classrooms	Support Space	Clubs / After School programs	Office / Storage	Athletics	Storage/ Vacant	Total			
Academy of Arts, Science, Technology	1						1			
Aynor Elementary School	10	3					13			
Aynor High School			1				1			
Burgess Elementary School	1					4	5			
Carolina Forest Elementary School	8						8			
Carolina Forest High School	1			2	1		4			
Conway High School				2			2			
Forestbrook Middle School						12	12			
Green Sea Floyds High School				1			1			
Horry County Education Center	9	4		4	1		18			
Loris High School				1			1			
Myrtle Beach High School	1						1			
Myrtle Beach Middle School*						7	7			
Myrtle Beach Primary School	8						8			
Midland Elementary School**	9	4					13			
Ocean Bay Middle School						4	4			
Ocean Drive Elementary School	2						2			
Palmetto Bays Elementary School				1			1			
Playcard	1						1			
River Oaks Elementary School	8						8			
St. James Elementary School		6	2			8	16			
St. James Middle School						18	18			
Seaside Elementary School		1	5			1	7			
Waccamaw Elementary School		3	2				5			
Grand Total	59	21	10	11	2	54	157			

\* Vacant as of Jan 2018

\*\* Modular units will be relocated after construction is completed.

5

i i tie

U



# Capacity and Growth

U 

#### Factors Influencing New School Recommendations:

- Rapidness of the attendance zone growth
- Status of current building capacities in an attendance zone
- Transportation systems / geographic constraints
- Inability to improve capacity through attendance zone changes and / or addition of temporary classrooms



#### Replacement / Renovations

acilities

Factors Influencing Replacement Facility / Renovation Recommendations:

- Current Short Term Plan projects
- Facility Condition Index
  - o A general indicator of the asset's condition
  - o Influenced by the total of deferred maintenance
  - Not a definitive judgment on a facility's overall condition
  - o Updated annually at the end of the fiscal year
- Hurricane damage
- Site restrictions
- Adequacy of support spaces
- Maintenance Feedback
  - o Analysis of work orders
  - o Valuable field feedback validation



#### Facility Condition Index

#### Horry County Schools

Deferred Building Maintenance Needs Facility Condition Index (FCI) as of June 2017

#### Notes: Includes buildings only. Does not include outside items like parting lots, athletic fields, etc.

parting is Updated	ta, athletic faida, etc. Ior proiecta completed prior to June 2017.							
No.	Location	FCI	Current Replacement Value (CRV)	Est. Replacement value of building systems beyond life expectancy	Sq.FL	1-FCI	1-PCI Oritical Systems	1-FCI Oritical and Secondary
			(a,	(BLE)			Only BLE	
0002	North Myrtle Beach High - 0002 (under enovation)	60.52%	\$ 35,134,985		211,097	39.5%	09.5%	40.9%
	Horry Ed. Center - 0178	63.58%			30,169	30.4%	70.1%	46.3%
0172	Convey Education Center - 0172 Myrtle Beach Primary - 0035 (under renovation)	42.56%	\$ 8,197,170 \$ 18,937,727	\$ 3,488,848 \$ 5,809,441	49,250 113,650	57.4%	73.7%	05.0%
0404	Records 501 - 0404	49.94%	\$ 3,072,713	\$ 1,534,569	18,564	50.1%	80.5%	68.39
0403	District Office Horry Street - 0403 Socialtee Elementary (old) - 0054	48.82%		\$ 3,398,578 \$ 7,758,517	43,853 97,849	53.2%	81.5%	53.1%
	Myrte Beach High - 0010	25.14%			254,637	74.9%	81.8% 83.1%	79.05
	Whittemore Park Middle - 0013	35.07%			145,239	64.9%	63.6%	79.09
	St. James Elementary - 0030 Daisy Elementary - 0021	43.21%	\$ 13.834.822 \$ 15,955.847		83.025	50.0%	05.9%	75.89
0004	Conway High - 0004	22.49%	\$ 53,352,342	\$ 11,999,744	320,550	77.5%	00.9%	78.99
0042	Weccamaw Elementary - 0042 Green Sea Floyda High - 0005	22.39%	\$ 19,356,640 \$ 33,774,504	\$ 4,333,834 \$ 6,761,569	118,164	77.0%	89.6%	78.09
	Midland Elementary - 0033 (under renovation)	33.51%			65,914	00.5%	80.5%	61.4%
	North Myrtle Beach Middle - 0037 (under renovation)	23.48%			142,880	70.5%	90.0%	64.0%
	Aynor High - 0001 Ocean Drive Elementary - 0085	10.69%			204,042	09.3% 70.3%	91.1% 91.2%	70.45
0011	Sociates High - 0011	21.29%	\$ 46,653,132	\$ 9,930,416	280,300	70.7%	91.9%	06.5%
0402	Facilities Building - 0402 District Office Four Mile Road - 0401	14.95%	\$ 8,874,349 \$ 16,569,876	\$ 1,326,418 \$ 2,568,792	58,218 100,108	05.1%	92.2% 92.6%	90.2%
	Seaside Elementary - 0050	45.10%	\$ 16,009,876 \$ 15,101,525		100,108	04.9%	92.0%	79.43
0045	South Convey Elementary - 0045	28.71%	\$ 17,918,439	\$ 4,785,370	107,533	73.3%	92.9%	63.7%
	Forestbrook Middle - 0051 Myrtie Beach Intermediate - 0053	14.80%	\$ 24,539,914 \$ 13,030,588		147,440 78,290	05.2%	93.7% 94.1%	92.8% 54.9%
	Forestbrook Elementary - 0048	35.22%	\$ 25,240,082		151,472	64.0%	84.75	78.0%
0029	Lakewood Elementary - 0029	11.50%		\$ 2,892,178	150,904	00.5%	\$5.2%	93.95
	Carolina Forest Elementary - 0049 Waterway Elementary - 0057	24.29%	\$ 20,472,241 \$ 16,525,729	\$ 4,971,788 \$ 2,821,982	122,859	75.7%	95.7%	54.4%
0016	Myrte Beach Middle - 0016	38.01%	\$ 22,635,840	\$ 8,603,302	138,000	62.0%	95.9% 95.0%	80.91
0052	Carolina Forest High - 0052	11.77%		\$ 6,281,002	320,550	00.2%	96.9%	93.25
	Conway Middle - 0017 Green Sea Floyda Elementary - 0023	17.86%	\$ 21,754,540 \$ 14,455,859		130,705	02.1% 03.7%	97.2%	87.6%
	St. James Middle - 0047	15.39%			138,118	64.0%	97.0%	
0014	Avnor Elementary - 0014	18.58%			90.000	01.4%	90.3%	9140
	Loris Elementary - 0032 Ocean Bay Middle - 0061	11.49%	\$ 14,998,880 \$ 23,791,768		90,000	80.5% 90.0%	98.4%	91.75
0058	St. James High - 0058	5.67%	\$ 38,102,277	\$ 2,159,009	228,925	24.75	90.5% 90.5% 90.5%	98.51
	Loris Middle - 0027 Aynor Middle - 0057	6.05%			140,754	94.0%	90.5%	
	Aynor Middle - 0057 Academy for Tech and Academics - 0098	10.17%	\$ 21,418,831 \$ 23,994,989		128,688	93.1% 09.0%	90.5%	90.5%
0025	Homewood Elementary - 0025	3.13%	\$ 14,374,509	\$ 450,054	88,265	96.9%	96.9%	98.99
	Ocean Bay Elementary - 0060	8.21%			101,000 94,660	93.8%	98.9%	98.9%
0039	Palmetto Bays Elementary -0058 Pee Dee Elementary - 0039	7.34%	\$ 15,773,385 \$ 15,773,385	\$ 1,688,484 \$ 1,157,604	94,660	89.4% 92.7%	98.9% 98.9%	98.91
	Kingston Elementary - 0028	6.22%			93,894	93.0%	90.9%	98.95
0008	Loris High - 0008 Academy for Arts Science and Tech 0098	8.61%	\$ 33,291,495 \$ 23,800,421	\$ 2,887,538 \$ 34,691	200,021	91.4%	99.7% 100.0%	93.91
0062	Black Water Middle - 0062	0.49%			142,945	99.5%	100.0%	100.01
0063	Burgess Elementary - 0063	125%	\$ 16,894,852 \$ 15,645,745	\$ 210,781	101,389	90.0%	100.0%	100.01
	Conway Elementary - 0038 Early College -0074	0.00%			38,500	100.0%	100.0%	100.01
0034	Myrtle Beach Elementary - 0034	1.25%	\$ 16,847,828	\$ 210,195	101,108	90.0%	100.0%	100.01
	River Oaks Elementary - 0085	4.19%	\$ 17,178,928 \$ 15,860,367		103,083	95.0% 94.1%	100.0%	100.01
	Riverside Elementary - 0068 Scholars Academy CCU - 0178	0.00%			20,500	94.1%		100.0%
0180	Playcard - 0180	0.00%		\$ -		100.0%	-	
	Total		\$ 1,161,046,889	\$ 220,135,288	6,976,524			
	Building Research Board of the National Research council	2% 4%						
0054	New Socialize Elementary		\$37,953,991		120,230			
0016	New Myrtle beach Middle		\$46,485,102		170,918			
0065	New Sociale Middle Ten Oaka Middle		\$42,488,116 \$45,930,227		150,000			
	Ten Oaks Middle New St. James Intermediate		\$45,930,227 \$47,742,333		170,918			
	New Total							
	New Total		\$ 1,381,646,658	\$ 220,135,288	7,759,508			
	Building Research Board of the National Research council	2% 4%	\$ 27,632,933 \$ 55,265,868					



#### Building Modification/ Sustainment/ Athletics/Paving and Grounds

#### Building Modification Projects: TBD based upon selection of major projects Sustainment Projects: Categorized by Roofing, HVAC, Fire Alarm, Electrical, and Plumbing (Prioritized within each category) Athletic Projects: Consideration of 2012 and 2016 assessments (Prioritized within each category)

#### Paving / Grounds Projects:

Primarily address car rider loop road expansions (traffic congestion) and parking area resurfacing projects



#### Athletics

-aciities

In October of 2013, Horry County Schools revised education specifications to assist with the planning and design of educational facilities.

These specifications were used to determine the current athletic facility ESRL (Education Spec. Requirement Level) at each school. The overall ESRL for Horry County Schools is 78%.

AHS	CFHS	CHS	GSFH	LHS	MBHS	NMBH	SJHS	SHS	HCS AVERA GE
77%	79%	73%	75%	71%	86%	83%	84%	73%	78%

The condition assessment was conducted in January of 2016. Each site was visited, photographed and documented based on conditions. The conditions were then assigned a grade in between (0-10), with zero equaling non-existence.

AHS	CFHS	CHS	GSFH	LHS	MBHS	NMBH	SJHS	SHS	HCS AVERAGE
5.5	5.7	4.6	5.1	4.3	7.2	6.0	6.2	4.5	5.4



## Athletics

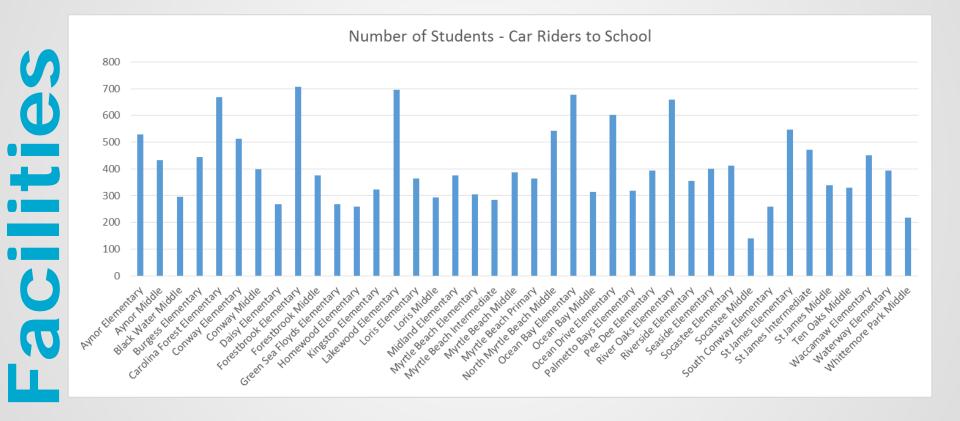
In 2013, HCS conducted an assessment detailing Athletic Facility Master plans and recommendations. A total of 233 short, medium and long-term recommendations were made. Forty three of these recommendations have been completed.

Not all completed recommendations were funded by Horry County Schools. Some improvements were completed at the school level through booster clubs, fundraising and/or other in-house means. The following table illustrates how many recommendations were completed, and their funding source.

SCHOOL	2013 RECOMMENDATIONS	COMPLETE	PERCENT COMPLETED	FUNDED BY HCS	PERCENT FUNDED BY HCS
AHS	31	8	26%	8	100%
CFHS	24	7	29%	4	57%
CHS	24	1	4%	1	100%
GSFH	37	8	22%	6	75%
LHS	36	1	3%	1	100%
MBHS	13	1	8%	0	0%
NMBH	18	2	11%	0	0%
SJHS	32	13	41%	4	31%
SHS	18	2	11%	2	100%
TOTAL	233	43	18%	27	63%

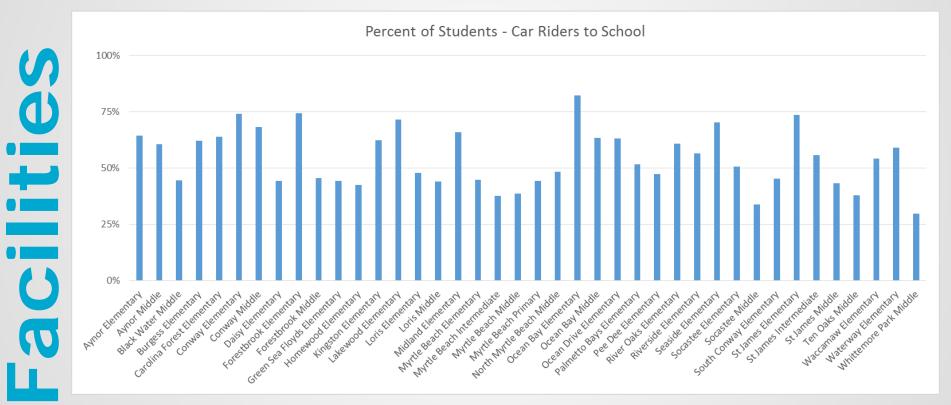


#### Elementary and Middle School Non-bus Riders (#)





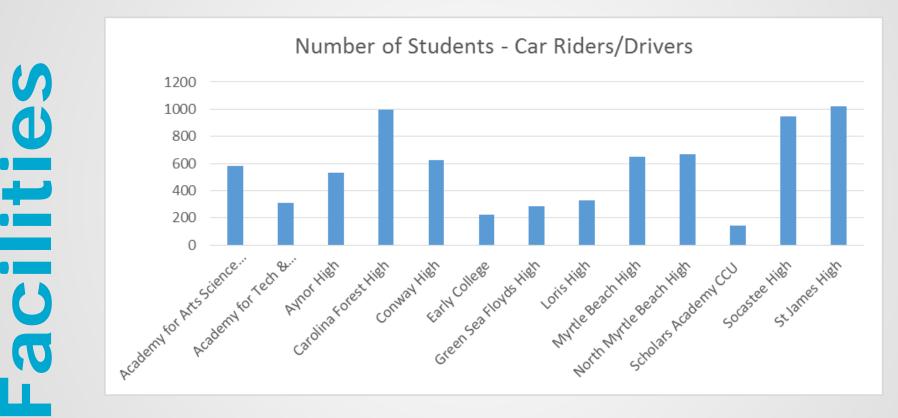
#### Elementary and Middle School Non-bus Riders (%)



Elementary / Primary: Average 59% of population Middle / Intermediate: Average 47% of population



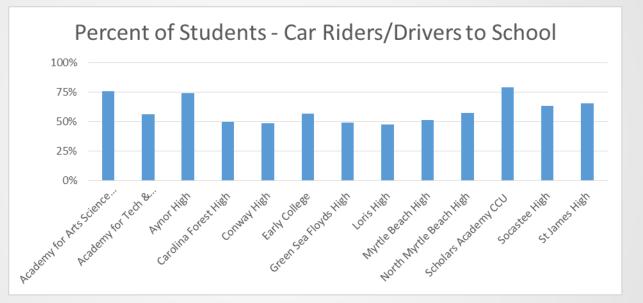
## High School Non-bus Riders/Drivers (#)





#### High School Non-bus Riders / Drivers (%)





High Schools: Average 60% of population





- New School cost estimates are based upon the average of our five most recent projects
- 3% per year inflation for two years has been added to estimates
- New construction assumes a continuation of the current model of high performance / energy positive facilities
- Renovation Projects based upon \$150/SF average
- Classroom Additions based upon \$800,000 / classroom average

S

e e

U

(T)





- Athletic, Grounds and Paving projects were combined under other major projects where applicable
- Endeavored to present projects of greatest need
- Categorized, prioritized, and data-driven recommendations
- Provide the Board with flexibility to collectively examine, discuss, and select projects within the constraints of available resources

U

Cilitie





Questions?

Thank you!